





# US softens its policy on Ukraine

By Chrystia Freeland in Kiev

Mr Strobe Talbott, America's special ambassador to the former Soviet Union, yesterday launched a softer US policy towards Ukraine, having apparently realised that efforts to pressure Ukraine to fulfil its pledge to become non-nuclear have succeeded only in strengthening Kiev's growing pro-nuclear lobby.

"This visit demonstrates that a new, independent state and a new administration in Washington have been able to turn over a new leaf in their relations," Mr Talbott said.

The most concrete result in the shift from cool relations to meetings, which Mr Talbott described as "cordial", was an American offer to act as a mediator between Ukraine and its sometimes hostile neighbour, Russia.

"We told our Ukrainian hosts that the US would like to try to find a way to serve as a facilitator in the complex relations that exist between Ukraine and Russia, if that is acceptable to both sides," Mr Talbott said.

These are reassuring words for Ukrainian officials, who in the past few weeks have expressed fears that the US was willing to act in concert

with Russia in an attempt to pressure Kiev into surrendering its nuclear missiles.

A sign of the thaw in the US-Ukrainian relationship was Mr Talbott's last-minute meeting with the Ukrainian president, Mr Leonid Kravchuk, who had initially refused to meet the US envoy.

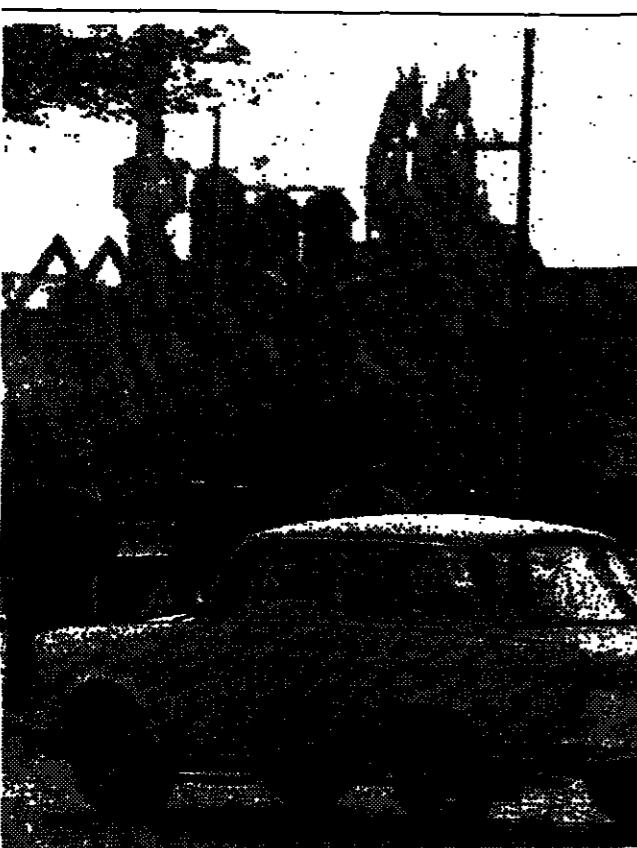
A senior Ukrainian official said that the US delegation had made an important new proposal with regard to Ukrainian security. He said that he expected an American announcement on this issue in the near future.

Nimes was in decline when

Finding an arrangement which assures Ukraine's security concerns could have a crucial impact on the Ukrainian parliament, which is scheduled to begin debate about the Strategic Arms Reduction Treaty and the Nuclear Non-Proliferation Treaty next week.

Ukraine's tentative rapprochement with the US could also help clear the way for assistance from the International Monetary Fund.

Ukrainian officials have said that if the government succeeds in its campaign to take tighter control over the central bank later this month they could receive an initial tranche of \$250m by the end of July.



Pickets block entrance to the Eisenhüttenstadt steel plant

## IG Metall vote on wider strikes

By Judy Dempsey in Berlin

IG METALL, Germany's giant engineering union, yesterday started balloting 75,000 metal and electrical employees from Berlin-Brandenburg, Saxony-Anhalt and Thuringia on whether they want to join 37,000 metal and steel workers who have been on strike for just over a week. The results are expected tomorrow.

It will also ask its members in western Germany to demonstrate tomorrow in support of higher wages for their eastern counterparts. The demonstrations, intended to convey a token sense of national solidarity, will take place at lunchtime, not during work hours.

Union officials said they would continue the strategy of targeting more enterprises each day as a means of keeping up the pressure on the employers to reinstate a contract signed with the union in March 1991.

The contract aimed at equalising west and east German wages by next year, which would have meant a 26 per cent pay increase this year for the metal and electrical sector, and 21 per cent for the ailing eastern German steel industry. The employers cancelled the contract because of the economic deterioration in the two parts of Germany.

However, Gesamtmetall, the



metal and electrical employers' association, was optimistic yesterday that the strike would end "by the end of this week". It indicated that both sides were using talks which resume tomorrow in the Saxon capital of Dresden as a negotiating framework through which the strike could end without either side losing too much face.

As it stands, IG Metall is prepared to put back the timetable towards income parity, but wants to retain the principle of the original contract, particularly this year's pay rises.

IG Metall might also be prepared to forgo special Christmas bonuses and extra pay linked to productivity, in return for a guaranteed increase in the basic wage.

That would mean about 16 per cent for the metal and electrical industry in the east.



## Debts cloud mayor's vision of Nîmes reborn

Alice Rawsthorn on a southern town's revival efforts

MR Jean Bousquet this month celebrated one of the highlights of his decade as mayor of the city of Nîmes in southern France with the inauguration of the Carré d'Art, a spectacular new modern art museum and mediatheque designed by Sir Norman Foster, the British architect.

The Carré d'Art was conceived as a counterpart to the nearby third-century Roman temple, Maison Carrée. It has cost FF133m (\$10.7m) and is by far the most grandiose of all the buildings commissioned by Mr Bousquet since he launched his ambitious architectural programme 10 years ago.

But instead of marking the summit of Mr Bousquet's achievements, the opening of the Carré d'Art has been clouded by concern about the cost of Nîmes' new buildings in these difficult economic times.

Nîmes was in decline when

Mr Bousquet, the conservative chairman of the Cacharel clothing company, became mayor in 1983. It was a sleepy southern tourist town. Young people were drifting away, leaving an ageing population behind them.

The new mayor was particularly frustrated by the contrast between Nîmes and neighbouring Montpellier. The two cities were the same size in the early 1980s. But Nîmes had since shrunk, while Montpellier was thriving thanks partly to the dynamic arts and economic policies of Mr Georges Frêche, Nîmes' Socialist mayor and one of Mr Bousquet's local rivals.

Mr Bousquet started his own regeneration strategy. While President François Mitterrand was flinging up the *Grands Projets*, his pharaonic architect

tural schemes in Paris, Mr Bousquet initiated his own *Petits Projets* in Nîmes. The level of investment rose from FF183m in 1982, the year before Mr Bousquet became mayor, to a 1986 peak of FF403m.

Nîmes has emerged with an impressive collection of contemporary buildings, including the Carré d'Art, the Nîmesus housing project by Mr Jean Nouvel of France, and a sports stadium by Italy's Mr Vittorio Gregotti. Mr Bousquet has also drafted in famous French designers including Ms Andréa Putman, who overhauled the city's park benches, and Mr Philippe Starck, who created a civic logo.

Mr Bousquet has undoubtedly succeeded in modernising Nîmes' image. The Georges Pompidou Centre in Paris even

staged an exhibition dedicated to his architectural policy. But his new buildings were intended to attract more than critical praise. They were also supposed to encourage an economic revival.

There are some positive signs. The exodus from Nîmes has stopped. The population has grown by about 4,000 to 123,607 since 1983 and 2,000 jobs have been created.

But the city has also been left with heavy debts, and the level of unemployment, at 17 per cent, is still well above the national average of about 10 per cent.

Mr Bousquet now faces the challenge of reducing the debt and tackling unemployment. He has stopped spending so much money, with investment falling to FF283m last year

from its 1988 peak. The level of debt per inhabitant has fallen from FF133 in 1989 to FF235 in 1992.

But Mr Bousquet's hopes of reducing it further by selling land to private developers - as Mr Frêche did in Montpellier during the buoyant 1980s - could be impeded by the sluggishness of the property market. The recession could also hinder his hopes of capitalising on the publicity generated by Nîmes' new buildings to attract investment.

At present local attention is distracted from these issues by the future over the dismissal of Mr Simon Casas, high-profile director of the Arènes.

Mr Casas, a former matador who relaunched the Arènes (arena) by bringing in a string of celebrity bullfighters, unsuc-

cessfully challenged one of Mr Bousquet's allies for a conservative candidacy in this spring's parliamentary elections. Three days after the elections he was fired, triggering a blistering row with Mr Bousquet.

Once the row has died down, and the excitement of the Carré d'Art opening evaporates, Mr Bousquet and the Nîmes will have no more distractions from the mundane matters of paying off debts and creating jobs in a chilly economic climate.

Another *Petit Projet* is in the pipeline: a university for 4,000 students on the site of the 17th century Fort Vauban. Mr Bousquet has also begun an ambitious urban plan to redefine the city's boundaries, extend its green spaces and link the ancient aspects of its architecture by new roads including an *avenue Grand Aix* designed by Sir Norman Foster.

## Italian PM set to win a second confidence vote

By Haig Simonian in Milan

THE Italian government of Mr Carlo Azeglio Ciampi looked set yesterday for a comfortable victory in a vote of confidence in the senate, the upper house of parliament, which is sched-

uled for later this week. The

debate, marking Mr Ciampi's second parliamentary test within a week of last Friday's

successful vote of confidence in the chamber of deputies, came during a sharp rise in

the value of the lira as back-

ing for the new government gathered momentum.

The lira was quoted at 1916.88 against the D-Mark, its highest level since early January. The currency started

as dealers regained confidence

in Mr Ciampi's government after a shaky start when four ministers resigned within hours of taking office.

The upturn came as Mr Antonio Fazio, Mr Ciampi's successor as governor of the Bank of Italy, told fellow cen-

tral bankers in Basle that a recovery in the Italian economy could not come through lower interest rates alone.

Mr Fazio is expected to follow Mr Ciampi's line in urging further action to cut the budget deficit. Like Mr Ciampi, Mr

Fazio is expected to reassure investors there are no plans for a compulsory "consolidation" of the national debt by unilaterally lowering interest rates or extending maturities of savers' existing holdings of government bonds.

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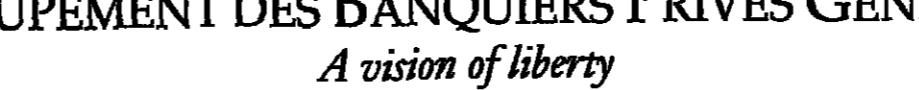
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## NEWS: INTERNATIONAL

## LDP under pressure on Cambodia

By Charles Leadbeater

THE JAPANESE government will come under pressure to review its peacekeeping operations in Cambodia in a special parliamentary session on Thursday, called in response to the shock provoked by last week's killing of an unarmed Japanese policeman.

The opposition parties plan to grill the ruling Liberal Democratic party over whether the mounting violence violates terms of the Paris peace accord under which Japanese peacekeepers were sent to help pave the way for elections this month. One condition for sending unarmed police was that a ceasefire should be in place.

The killing last week of Mr Haruyuki Takata in an ambush on UN vehicles was blamed on guerrillas from the Khmer Rouge faction, which is boycotting the elections.

The government appears determined to sit out what it regards as a war of nerves in Cambodia, while pressing for improved security for Japanese personnel, but the opposition parties are likely to press the government to consider with-

drawing peacekeepers if the situation deteriorates.

The damage this would inflict on Japan's aspirations to a wider world role were pointed out by Mr Goh Chok Tong, the visiting Singaporean prime minister, who warned a withdrawal would signal that Tokyo no longer wanted to play an international role.

To underline its commitment to UN peacekeeping, the government yesterday ordered 48 troops to join UN peacekeepers in Mozambique.

The United Nations Transitional Authority for Cambodia agreed that 41 Japanese civilians being sent to monitor the elections should be sent to the south, near where 600 Japanese military personnel are engaged in engineering work.

• Royalist Cambodian guerrillas and the Khmer Rouge, long-time allies in the civil war, exchanged artillery fire over the weekend in the north-west. UN officials said yesterday, Renter adds from Phnom Penh. The fighting was apparently prompted by the killing of the Japanese police officer by Khmer Rouge guerrillas in a zone nominally controlled by the monarchists.

## Whale-watching nets big cash

By Bronwen Maddox, Environment Correspondent

SOME 4m people a year pay to lean over the rail of a boat and scan the waters for Moby Dick, according to a UK government discussion paper.

The report estimates that whale-watching - one of the latest temptations for tourists - is worth more than \$300m (£190m) a year. It argues that whale-watching could be worth much more than killing whales for meat.

The figures, prepared with environmental groups, have been published as part of this week's fierce campaign by anti-whaling countries and environmental groups to stop the IWC lifting its present ban on commercial whaling as Japan and Norway want.

The report says that in the early 1980s whale-watching, mainly confined to North America, raised only about \$4m a year. But since 1981 revenue from the excursions - including whale-spotting from aircraft - has grown at an average of 49 per cent a year.

North America has by far the greatest number of whale fans: the US collected more than 60 per cent of the estimated \$320m worldwide revenues in 1991.

Japan and Norway, which have observed the IWC ban since 1987, earned an estimated \$3.8m and \$1.6m respectively. In Norway's last year of commercial whaling its catch of 387 whales made the country only Nkr13m (£1.23m). An anti-whaling activist displays his placard below whale-shaped balloons yesterday in Kyoto as the International Whaling Commission's annual conference gets under way



## Syria's economy shackled by old institutions

Government contradictions are hampering booming private sector, writes James Whittington

**A**N EXPLOSION in the number of privately-owned imported minibuses taxiing the streets of Damascus has solved the city's public transport shortage, but is causing a headache for town planners charged with reducing traffic congestion.

Such is the price of Syria's drive towards economic liberalisation. While the past two years have witnessed a boom in private sector investment, fuelling impressive economic growth, contradictions remain in the government's efforts to establish a more market-oriented economy.

There are no plans to sell off the large, overstuffed and inefficient public institutions. Foreign businesses are still deterred by an unwieldy two-tier foreign exchange rate, and political liberalisation remains firmly off the agenda. The regime is still cautious about how far it can go towards a free market.

Economic change began in the 1980s in the wake of a severe shortage of hard currency, with the government eager to repatriate some of the many billions of dollars esti-

mated to be held by Syrians abroad. It was spurred by the demise of communism in eastern Europe and, in particular, the break-up of the Soviet Union, Syria's leading ally, and by aid from the Gulf states grateful for President Hafez Assad's stance in the anti-Iraq coalition after the invasion of Kuwait.

The government focused on the liberalisation of trade and promotion of the private sector. With 1991's Investment Law Number 10, the cornerstone of reform, investors were able to import equipment duty free, qualify for tax concessions, and repatriate profits in hard currency.

Since then, the government's investment office, overseen by Mr Assad himself, has agreed to 757 private-sector projects with a total capital of \$296bn (£2.87bn). As a result, private sector export earnings have shot up from \$1.47bn in 1989 to \$26.37bn in the first 10 months of last year.

This, combined with an increased production of hydrocarbons and a booming agricultural sector, resulted in real gross domestic product growth

of 7 per cent last year. Agriculture last year accounted for 26.1 per cent of gross domestic product. Crude oil production averages 570,000 barrels a day and export earnings from petroleum and associated products was about \$2bn (£1.2bn) in 1992.

Imports have also risen sharply because of the easing of trade restrictions. Shops are now filled with a diverse range of goods, many not available before Law Number 10, and there has been a marked increase in imported cars and agricultural machinery.

According to preliminary figures from the Ministry of Economy and Foreign Trade, Syria's import bill last year rose by 26 per cent to \$23.6bn compared to exports of \$2.83bn.

The government's growing confidence in the economy is demonstrated by the 1993 budget, approved by parliament last week, which allocates a 24 per cent increase in projected spending to \$21.23bn.

Despite the success of reform so far, sources of investment have remained limited to mainly Syrian, Gulf, Lebanese and Jordanian inter-

ests. Most western companies are cautious of the remaining hangovers of a command economy and Syria's outmoded infrastructure.

Daily power cuts and unreliable international telephone lines do little to boost foreign confidence, although a regional electricity grid with Egypt, Jordan and Turkey is planned for 1997 and Siemens of Germany this month began the installation of 700,000 telephone lines.

The main deterrent to foreign investment, however, is the unwieldy foreign exchange controls, with two exchange rates and severe prison penalties for violations of these controls.

Mr Khalid al-Mahayni, Syria's finance minister, says the government is committed to unifying the rates, but "gradually, so as to avoid social difficulties". Hydrocarbon sales and customs tariffs are calculated according to the official rate of \$11.2 to the dollar, whereas "all private sector exports are treated by the exchange rate in neighbouring countries", which closely shadow the free market rate of \$24.3 to the dollar.

Other planned reforms include new state-owned specialised banks for investors and exporters, and a Damascus stock exchange. Syrian entrepreneurs are unlikely, however, to be buying shares in privatised state assets.

Mr Mohammad al-Imadi, minister for economy and for-

ign trade and one of the chief reformers of Syria's economy, says public institutions will be reformed rather than privatised. "We believe in the public sector. It plays an important role in our infrastructure. The idea of our economic reform is not to transfer ownership, it is to add to what we already have," he says.

Reform of the public sector entails the promotion of export activities and access to hard currency banking facilities rather than redundancies and cost-cutting structural changes which would be strongly opposed by the establishment.

Mr Imadi acknowledges that successful private investors will eventually seek a political voice, but while Mr Assad remains in power such a scenario is improbable.

Despite speculation that he suffered further heart problems earlier this year, officials and diplomats in Damascus maintain that he is in good health.

Although Syria has the potential to establish a successful mixed economy, a free market will depend on the outlook of his successor.

## WHO acts on allegations of vote-buying

THE WORLD Health Organisation decided yesterday to tighten its financial rules after allegations of vote-buying in the recent election of its chief, Dr Hiroshi Nakajima, Reuter reports from Geneva.

In a resolution adopted by consensus at the agency's annual assembly, member states asked Dr Nakajima to set a clear policy on granting contracts to members of the WHO executive board, which implements the decisions of the annual WHO assembly.

The organisation has received \$116m from member states since the board last met in October, Mr Mayor said. The organisation, which is perennially short of cash, was forced to borrow money last October, but Mr Mayor said these loans had now been repaid in full.

Unesco now has a surplus of \$30m, Mr Mayor said.

• The head of the UN Environment Programme pleaded yesterday for more cash to help UNEP end bad planning and implement priority programmes.

Ms Elizabeth Dowdeswell, executive director, told a UNEP governing council meeting in the Kenyan capital Nairobi that without a stable budget the environment watchdog would "simply not have the means to implement the tasks assigned to it."

## India vows to punish banks

INDIA'S central bank governor has vowed for the first time to penalise banks involved in the country's biggest financial scandal, but gave no hint on the punishment he envisaged. Reuter reports from Bombay.

"We are going to fix responsibilities and award punishments," Mr Chakravarty Rangarajan, Reserve Bank of India (RBI) governor, was quoted as saying in the Economic Times published yesterday.

"For banks as institutions, the RBI will affix responsibilities, while for individuals, it will be done together with the senior management of banks," Mr Rangarajan said.

The scandal involved banks and brokers alleged to have colluded to siphon money from the interbank securities market to pump into the Bombay stock market.

Bankers said the RBI could impose fines, hold up promotions of individuals involved, or seek their dismissal or transfer. As an extreme step it could withdraw a bank's licence to operate in a particular financial sphere.

## Kyrgyzstan dumps the rouble

KYRGYZSTAN replaced the rouble with its own currency yesterday, but people in the Central Asian nation viewed the brightly-coloured banknotes with distrust, Reuter reports from Bishkek.

The launch of the "som" is aimed at strengthening Kyrgyzstan's economic independence from Russia and shielding it from the rampant inflation afflicting virtually all former Soviet republics.

However, bank managers and employees in the capital Bishkek said that demand for the new currency was poor.

"Only a stupid fool would buy som," said one owner of a private retail outlet in Bishkek.

"Who will have confidence in it? There is nothing to ensure its value."

State-owned shops were ordered to accept the new money at the official offer rate of Ebs200 to one som.

Kyrgyzstan's parliament voted last week to become the first Central Asian nation to establish its own currency after the rouble's rapid devaluation against the US dollar.

## NEWS: THE AMERICAS

## Clinton goes on tour to recapture lost élan

By George Graham

PRESIDENT Bill Clinton yesterday set out to recapture some of the elan of his election campaign last year, and to garner the support from the Midwest that has been eluding him in Washington.

Troubled by his fast fading approval ratings in opinion polls and the obstacles he has found in Washington to his legislative agenda, Mr Clinton took his case to a more sympathetic audience at a shopping mall in Cleveland, Ohio.

Mr Clinton, who last week tried to "refocus" his administration by adjusting the White House staff structure, mocked those who have criticised him for trying to do too many things at once, asking for help in pushing his economic proposals through Congress as a whole, instead of allowing interest groups to whittle away

at each component.

"We've got to do it as a package. If everybody goes around saying what's in it for me instead of what's in it for us, the thing will come apart," he said.

By whipping up public enthusiasm for his programme, Mr Clinton could strengthen his hand with his fellow Democrats in Congress, whose first flush of party loyalty has disappeared as fast as the president's stock has fallen.

Back in Washington, however, his critics complain that the two day Midwestern tour showed Mr Clinton turning his back on the unforgiving task of governing in favour of the more congenial pastime of campaigning.

With foreign policy issues such as the Bosnian conflict looming intractably but unavoidably on its agenda, the new administration has been hampered by Mr Clinton's have fallen.

## Brazilians eager to finalise debt deal

By Christina Lamb

BRAZIL begins a new round of talks with its creditor banks today with both sides apparently anxious to finalise a deal restructuring the country's \$44bn (£22.5bn) commercial debt, despite its failure to secure an IMF accord.

The eagerness to move ahead with the deal regardless has been partly prompted by Brazil's lack of progress with the IMF: Mr Ezequiel Resende, finance minister, was sent away empty-handed from negotiations two weeks ago.

IMF officials voiced concern at Brazil's frequent changes of finance minister and the new economic plan, which focuses on growth rather than combatting inflation, running at nearly 30 per cent a month.

Brazil had been hoping for the IMF accord in order to obtain funds from multilateral institutions to cover half the \$3.2bn needed as guarantees for new bonds to be issued under the debt agreement worked out last July. However, in recent weeks the Brazilians have been sending strong signals that they are willing to put up all the money for guarantees from their reserves now as a historic high of 32.5bn.

Mr Fernando Henrique Cardoso, Brazil's foreign minister, was in Washington yesterday to meet Mr Lloyd Bentsen, US Treasury secretary, to request American support for the deal's conclusion.

Stephen Fidler on the first civilian leader for almost 50 years

## Wasmoy wins in Paraguay's presidential poll

PARAGUAY remains Colorado country. Voters on Sunday elected Mr Juan Carlos Wasmoy of the Colorado party for a five-year term as head of state. Paraguay's first civilian president for almost 50 years will after all come from the party of General Alfredo Stroessner, the dictator of 34 years deposed in a 1989 coup.

Mr Wasmoy has the support of Gen Andres Rodriguez, who led the coup that ousted Gen Stroessner and the upper echelons of the army. His democratic credentials have been marred by the way in which he achieved the presidential nomination in the Colorado primary elections in December.

His victory over the pro-Stroessner candidate Mr Luis Maria Argana was, according to the US National Democratic Institute for International Affairs, won by "questionable if not outright fraudulent means".

However, it almost certainly averted a coup by army leaders who assisted in toppling Gen Stroessner.

There are no indications so far that the 200 international observers, led by former US President Jimmy Carter, have witnessed large-scale fraud. Even with electoral irregularities, the victory margin is likely to be sufficient to sustain Mr Wasmoy's democratic legitimacy.

Mr Wasmoy - the name is Hungarian - is an engineer, cattle rancher and cotton

farmer. A member of the Colorado party for 20 years, he made his fortune in part from sizeable contracts for the Paraguayan-Brazilian Itaipu Dam. One of his tasks as president will be to renegotiate the deal with Brazil on Itaipu, a Stroessner-sponsored project notorious for corruption.

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After nearly half a century of military rule, the institutions of the Colorado party, the army and the state are inextricably intertwined.

The military, however, may see the chief benefit of the victory of their candidate as security for their budget, which accounts for a fifth of government expenditure and is outside congressional or presidential oversight.

Whether these constraints will increase over the next five years or whether the military will maintain its hold on the state is the key question of Mr Wasmoy's term of office.

## Coal miners select targets

THE United Mine Workers of America yesterday announced selective strikes against three US coal producers in an attempt to win job security rights in a new national labour contract, writes Laura Morse in Chicago.

The strikes target Amex Coal, the third largest coal producer in the US and a wholly owned subsidiary of Amex, the aluminum manufacturer, and the smaller Arch Mineral and Ziegler Coal. The union promised to broaden action until coal operators responded to its demands.

UMWA coal miners have been working without a contract since May 3, when an extension to their contract expired. At issue is the union's insistence that new mines opened by members

of the Bituminous Coal Operators' Association should automatically be staffed by union labour. While the selective strike hits just an the US enters its heaviest demand period for electricity - the summer air-conditioning season - observers say the stoppage will not have a noticeable impact for several months. "Most electric utilities have fair cost stockpiles, and the US coal supply is not 100 per cent union," said Mr Ralph Barbero, an energy analyst.

Peabody Coal, a subsidiary of Hanson of the UK is not targeted. A month-long strike there in February ended when the union and mine owners agreed to the two-month contract extension with the BCOA which expired this month.

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farmer. A member of the Colorado party for 20 years, he made his fortune in part from sizeable contracts for the Paraguayan-Brazilian Itaipu Dam. One of his tasks as president will be to renegotiate the deal with Brazil on Itaipu, a Stroessner-sponsored project notorious for corruption.

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# EC challenge over US fuel economy tax

By Nancy Dunne  
in Washington

THE EC is expected this week to call for a dispute settlement panel under the General Agreement on Tariffs and Trade to take up a complaint over US environmental laws which tax cars heavy on fuel.

According to Friends of the Earth, an international environmental organisation, the EC will initiate complaints against US corporate average fuel economy (Cafe) standards and the so-called "gas-guzzler" tax. The Europeans are concerned that environmental requirements will affect the export of certain classes of EC cars to the US.

In the US the fuel economy levels for corporate cars set an average fleet standard of 27.5 miles per gallon, and vehicles with a worse mileage are taxed. The "gas-guzzler" tax penalises other passenger cars that achieve less than 22.5mpg. Should the US lose the case, it would be bound to raise as much of an outcry as the so-called "tuna-dolphin" decision, arising from the Marine Mammal Protection Act. Under the act the US banned Mexican tuna caught with drift nets, which also trap dolphins.

The EC is challenging the marine act as the US has imposed a secondary embargo on EC countries which may be transshipping "dolphin-unsafe tuna". Trade analysts worry that anti-environmental messages sent by Gatt could make it more difficult to get congressional approval of a completed

Uruguay Round agreement. EC objections to the fuel economy law, the "gas-guzzler" tax and a luxury car excise tax are listed in an EC report on US trade and investment barriers.

"Although the Cafe tax applies theoretically to virtually all car makers doing business in the US, in reality the only makers who have paid the penalty are the limited-line premium car makers," the report says. "The Cafe regulations are biased toward the full-line manufacturers [in other words, domestic manufacturers] that make both small, fuel-efficient and larger vehicles and limited-line manufacturers that produce mostly small vehicles [Japanese manufacturers]."

Thus, the only Cafe penalties paid thus far have been paid by European limited-line car makers. Full-line car makers, such as General Motors, have been able to meet the Cafe standards by averaging the fuel economy of small, fuel-efficient cars with large cars."

In a letter to Sir Leon Brittan, EC trade commissioner, Friends of the Earth challenged the "secrecy" surrounding the EC action as "unnecessary, undemocratic and unwise".

The EC cannot claim to be concerned about the development of the trade and environment debate if it persists in attempting to define... whether or not the environmental laws of another country are simply disguised trade barriers".

## Japan to clarify bidding process

By Charles Leesbeater  
in Tokyo

JAPAN'S Construction Ministry yesterday issued proposals to clarify the bidding process for public contracts in an effort to head off US pressure for reform.

The proposals, made by an advisory committee, call for clearer and more specific criteria to assess construction groups bidding for public works contracts.

The process has faced mounting criticism following revelations that construction companies made illegal political donations to influence the outcome of bids. On April 30 the US warned Japan it would impose sanctions if alleged discrimination was not eliminated.

Under the Japanese system the Construction Ministry pre-selects a company as eligible to bid, rather than making an open invitation. Existing criteria are generally vague references to the bidder's ethics, employment record and financial strength.

The revised criteria will stress a contractor's record in comparable projects and its technology. The new system will be tested on about 30 medium-sized public works projects valued at between Y200m-Y500m (21.2m-22.8m) each.

The committee also called for a review of the Construction Ministry's methods for estimating the value of public works projects. The ministry has been criticised for overestimating the value of projects, thereby allowing construction companies to make excess profits which are in turn used for political donations.

## Big telecom order for Ericsson

ERICSSON, the Swedish telecommunications group, said yesterday it had won a DM750m (2303m) order from Mannesmann Mobilfunk to supply equipment to the company's digital mobile telephone network in Germany, writes Hugh Carnegy in Stockholm.

The order is the biggest Ericsson, the world's leading supplier of digital mobile telephone equipment, has received for mobile systems.

Mannesmann's D2 network is one of two German digital systems linked to the evolving pan-European mobile telephone network known as GSM.

# The 'plain folks' Kantor risks alienating

## A Midwest mayor complains about protectionist trade policies, writes Nancy Dunne

At 6ft 7in, the mayor of Milwaukee, Mr John Norquist, can pack a memorable punch, which he did rhetorically last week with some telling jabs at the US steel industry and protectionist politicians.

"Mickey Kantor [the US trade representative] says he doesn't believe in trade theology. Well, I've got 50 unemployed longshoremen who don't believe in trade theology either. They just want to work."

The mayor took up the case of the dockworkers as well as Milwaukee's Paper Machinery Corporation on a trip to Washington last week. The company, which had been successfully competing against French and German companies, had to absorb a 10.20 per cent increase in steel prices since the US commerce department put temporary tariffs on steel imports.

The tariffs, a result of the dozens of dumping and countervailing duty cases brought by the steel industry against companies in 21 countries, could cost hundreds more jobs in Milwaukee and other port cities and at the factories which would steel into products for export around the world.

Authorities at the Port of Toledo, which last year handled 50,000 tonnes of leaded

steel from Europe, say the tariffs have thrown 45 dock workers off the job. The ports of New Orleans, Philadelphia, Long Beach, California, and Houston also report job losses.

According to the Milwaukee city government, the steel suits have cost the local economy about \$2m in the first five months of the year; steel imports have plummeted by an estimated 75 per cent. The warehouses are almost totally empty.

Mayor Norquist is particularly irked at the "sheer 100 per cent unalloyed greed" of the steel companies, which he sees as too wimpish to compete. Years of protection have allowed them to pour billions of dollars into modernisation, but the money was gained on the backs of their customers, he says.

The mayor has no patience with charges of dumping. "If someone wants to set prices under their cost of production, say thank you," he says. "The high value products are those which use steel. If they do subsidise steel, that makes our

other products more competitive."

President Bill Clinton aimed his presidential campaign at plain folks such as Mayor Norquist, a Democrat and former lathe operator; the two met briefly on the campaign trail. So Mayor Norquist decided to bring up the steel tariffs with the "populists" in the White House.

His message was dutifully received - by the aide of Mr Clinton's 33-year-old political assistant, Mr Rahm Emanuel.

The administration has stood visibly back from the "quasi-judicial process" under which the commerce department determines how much dumping and subsidies there have been and the International Trade Commission decides if the US industry has been injured by the alleged dumping and subsidies.

"It's a judicial process that was set up by a political process to turn normal competition into findings of illegal dumping," the mayor says, reaping scorn upon his fellow



Norquist: "sheer 100 per cent unalloyed greed"

opposition to proposals in the Uruguay Round of multilateral trade talks which could open the "change" Mr Clinton promised, the mayor says - an end to meaningless free market rhetoric. They want to get on with their business without government interference.

## Ansaldo secures order from Taiwanese

By Heig Simonian  
in Milan

ANSALDO, the engineering arm of Italy's state-controlled Finmeccanica engineering group, has won a L250bn (\$108m) order for two refuse treatment and electricity generating plants in Taiwan.

The order, for the group's Ansaldo Volund subsidiary, is for units in the cities of Chia and Tainan. The new plants will be capable of handling 300 tonnes and 900 tonnes of urban refuse a day respectively.

The order was won in conjunction with a local partner, Chung Sing, part of the Taiwanese Kunming Hwa group.

Ansaldo's Volund-Ecology division will be responsible for the combustion and energy recovery aspects of the plants, while Ansaldo Energia will supply electricity-generating steam turbines.

The group diversified into the waste treatment and environmental sectors after Italy's 1987 decision to block the development of nuclear power.

In April 1992, the group bought Volund, a Danish company specialising in incinerators, boilers and heat recovery systems, as part of its push into waste management.

• Belief, the Italian specialist engineering group, has won orders worth £60m for oil and petrochemicals plant from Statoil in Denmark and Shell in the US, along with Ssangyong Oil of South Korea

OECD Export Credit Rates

THE Organisation for Economic Co-operation and Development (OECD) announced new maximum interest rates (%) for officially-supported export credits for May 15-June 14 (Apr 15-May 14 in brackets):

D-Mark	7.47	(7.39)
Ecu	8.07	(8.18)
French franc	8.24	(8.38)
Guilder up to 5 years	7.30	(7.30)
5-8.5 years	7.50	(7.55)
more than 8.5 years	8.00	(8.00)
Italian lira	12.44	(12.17)
Yen	4.90	(4.70)
Peseta	12.68	(12.58)
Sterling	7.90	(7.70)
Swiss franc	5.88	(5.63)
US dollar for credits of up to 5 years	5.30	(5.40)
5-8.5 years	6.18	(6.19)
for credits of over 8.5 years	6.59	(6.66)

These rates are published monthly by the Financial Times, normally around the middle of each month.

A premium of 0.2 per cent is to be added to the credit rates for longer than 120 days.

OECD-based rates of interest are the same for currencies but must be used only for the OECD-defined poor countries.

For the period from July 15 through July 14, the OECD-based rate will be 7.65 per cent. It replaces the previous rate of 8.1 per cent. The OECD-based rate will again be subject to change on July 15.

## Many banks are returning to their roots.



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## NEWS: UK

One in 25 UK companies suffers default in Germany; one in 35 four years ago: in France one in 11 suffers non-payment

## EC customers 'getting worse at paying bills'

BRITISH companies are finding it increasingly difficult to persuade continental European customers to pay their bills on time - or at all.

One in five UK companies suffered a loss as a result of an EC customer in the year ended March compared with one in eight in the 12 months ended March 1989, according to a survey published yesterday by NCM, a credit insurance company.

Exporters in Britain must be cautious about seizing export opportunities in the EC because of the growing risk of default or late payment, NCM

warned as a result of the survey.

The position in Germany has worsened markedly and even blue-chip companies in some sectors face severe difficulties in making payments, said Ms Connell Randall, NCM business strategy director.

News of the growing risk of doing business with other EC countries came one day after a study by Manchester Business School for National Westminster Bank, showed that UK companies had difficulties obtaining payment from domestic customers.

Customers in all the main

EC countries were more likely to default on payment than previously, the NCM survey showed.

One in 11 companies supplying customers in France experienced non-payment compared with one in 14 four years earlier. One in 25 companies experienced a default in Germany compared with one in 35 previously.

Payments delayed significantly longer than was normal in individual industry sectors rose by 63 per cent to an all-time high of 290m in 1992/93 compared with 254m in the previous 12 months. Delayed payments from Germany rose by 136 per cent and from Italy by 115 per cent.

The deterioration in payments behaviour is particu-

larly marked in the European Community and not in other parts of the world where you might expect it," commented Ms Randall.

"We are concerned that just because people deal with traditionally safe companies in traditionally safe countries does not mean they will always be paid."

NCM said the slow and non-

payment figures were based on its own customers, selected because they represented a good insurance risk, so the payments experience of exporters in general might be even worse.

*"Quarterly Export Survey, NCM Credit Insurance, Crown Building, Calthays Park, Cheshire, CW1 3PY. Free."*

• In contrast with the gloomy conclusions of the NCM and NatWest surveys, payment delays in the UK are declining, according to the latest quarterly review by the Association of British Factors & Discounters.

The average time taken by factors to collect debts on behalf of their clients dropped to 57 days at the end of March from 62 days at the beginning of the year, the first time it had fallen below 60 days for five years, the association said.

Association members, the largest 11 UK factoring companies, had advanced £1.6bn to clients at the end of March, 15 per cent more than a year earlier.

The turnover of companies using factors rose by 21 per cent to £4.5bn, the biggest year-on-year increase for more than six years.

## British Airways faces summer of unrest with staff

By Robert Taylor

BRITISH AIRWAYS faces a damaging summer of industrial disruption on three fronts beginning with a possible shutdown of its UK operations by its ground staff over the Spring Holiday weekend. (May 29-31)

The 18,000 ground staff and clerical workers are being ballot by the Transport and General Workers Union to support strike action against contracting out and the creation of subsidiary companies with inferior terms and conditions of employment.

That ballot result will be known on May 27, the eve of the holiday weekend. The TGWU made it clear yesterday that if it achieved an expected Yes vote it would seek to ground BA's operations over the holiday period.

Yesterday voting also began among the company's 3,000 pilots on whether to strike over alleged threats to their pay and employment conditions.

Their union - the British Airline Pilots Association - is warning that BA pilots could ground the company's entire fleet for the first time in four years. The result of the union strike ballot will be known on June 4.

To add to BA's troubles its cabin staff at Gatwick has already voted to take disruptive action. Further 24 hour stoppages are expected in protest at what the cabin staff believe is a threat to reduce their terms and conditions of employment.

All three conflicts at BA share a common theme: the widespread belief among staff that the company intends to drive down costs at their expense.

The point at issue over the BA pilot's dispute concerns the future of BA's short-haul flights from London's Gatwick airport after last November's BA take-over of Dan-Air, an airline whose pay rates and conditions of employment were

markedly inferior to BA's.

But the unions fear the troubles at Gatwick have a much wider significance for BA staff: that the high pay and generous benefits could be undermined through the introduction of new agreements.

Earlier this year BA established a new subsidiary company at Gatwick for the former Dan-Air staff known as European Operations Gatwick (EOG). BA then decided from May 1 to move three of its existing short-haul European routes from Gatwick to Frankfurt, Copenhagen and Malaga with the new company.

The 94 BA pilots and cabin crew affected by this move have been offered alternative work, either on long haul routes from Gatwick or moving to London's Heathrow airport on BA's short haul routes from there. Cabin crew have been offered severance pay.

Mr Jock Lowe, BA's director of flight operations said yesterday that there was no question of any worker being forced to accept lower terms and conditions of employment.

BALPA said that it is prepared to work with BA on reducing its costs.

"We are prepared for BA pilot's work to be transferred to the new subsidiary company at Gatwick and negotiate a realistic cost base for its operations there just as long as none of our members are forced to accept inferior pay and conditions of employment", said a spokesman. He added that the union was opposed to any new separate agreement at Gatwick and he would not negotiate with BA on such an assumption.

Mr Lowe said he was confident the pilots would be "sensible" and not back their union's strike call. BA pointed out that last year it lost as much as £5m on its Gatwick short-haul service. On top of that BA inherited a £48m financial liability as a result of its takeover of Dan Air in November.

## Britain in brief

### Sweeping probe into EBRD urged

The committee looking into allegations of overspending at the European Bank of Reconstruction and Development has proposed a sweeping inquiry which will look at most aspects of the bank's spending policies, including "special flight arrangements".

The committee has recommended that four international firms of auditors be asked to tender for the role of adviser. The bank's own external auditors, Deloitte Touche and Tohmatsu will not be among them.

The terms of reference drawn up at a meeting of the EBRD's board of directors yesterday are rigorous and include what the document describes as an "arms length" relationship with the bank's management during the inquiry given the sensitivity of its work. This, says the document, requires "strict adherence to confidentiality and independence".

Mr Claes de Neergaard, Chairman of the Audit Committee, has proposed that, in addition to external auditors, outside quantity surveyors and architects should be appointed "to ensure the appearance of absolute independence and objectivity".

## Credit up to £232m

The British consumer has regained an appetite for buying goods on credit, adding to signs of growing consumer confidence and encouraging hopes that the UK economic recovery can be sustained.

Net lending to consumers increased to a seasonally adjusted £232m in March from £24m in February, the highest since April 1991, according to Central Statistical Office figures released yesterday.

The March figure was also more than twice City expectations that consumer borrowing would rise by a net £50m.

The CSO monthly net lending figures cover consumer borrowings from finance houses, other specialist credit companies, building societies and on bank credit cards under the Visa and Mastercard.

The amount of new credit advanced to consumers by these lenders was £4.7bn in March, the highest monthly figure since such statistics were first published in 1987. The new credit figure compared with February's total of £4.2bn and the £3.96bn of new consumer credit granted in March last year.

## Customs find illegal trade

Customs and Excise officers uncovered 230 cases of illegal trade in tobacco and drinks by cross-Channel shoppers during the first three months of the year. Eleven people have been charged with offences and prosecution of a further 113 is under consideration.

Mr Adrian Burn, BDO's managing partner in London, stressed that his firm had been commissioned by Mr Nadir's former solicitors in 1991 to conduct a limited review which reconciled bank statements with book entries for certain very specific transactions.

"We were not asked, and did not form an opinion on the whole picture," he said. "The transactions were consistent with the bank statements and cash entries."

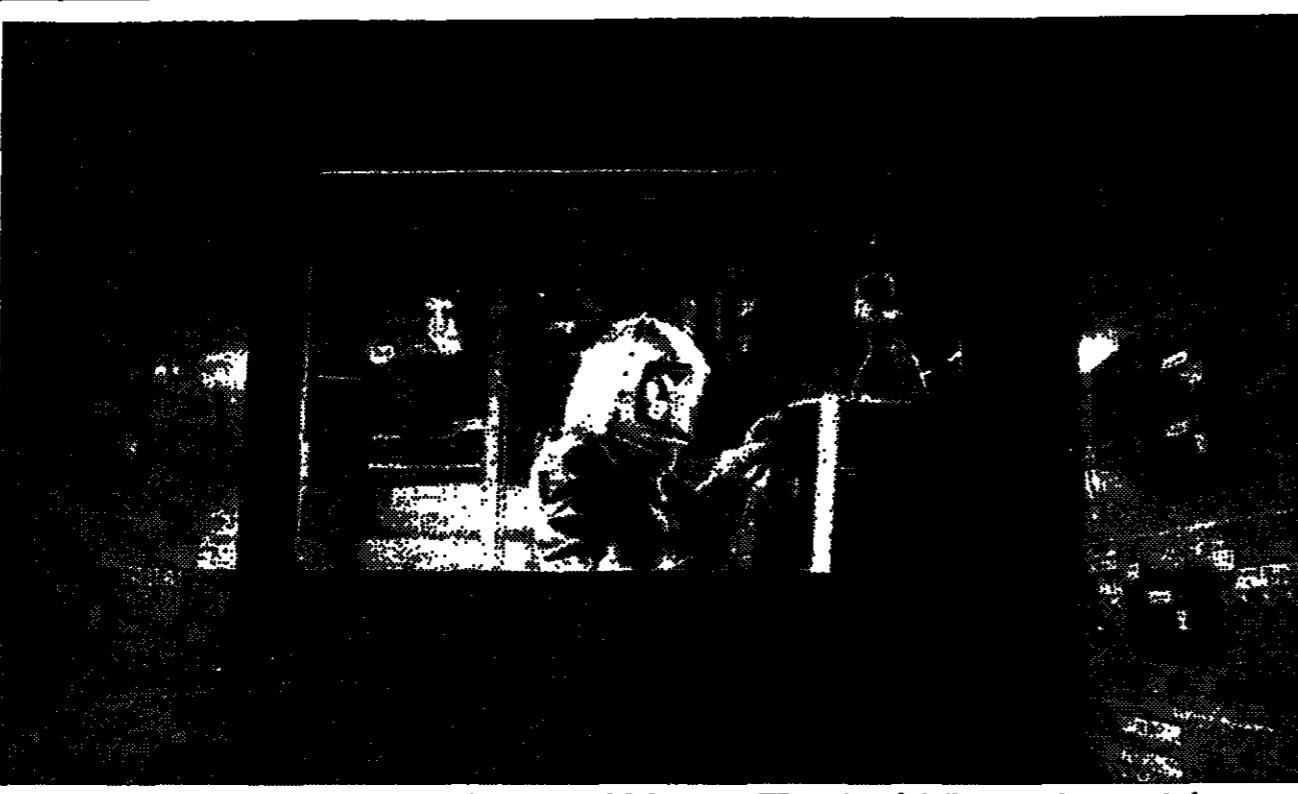
## Meghraj fails to buy Equatorial

Meghraj Bank, the private banking arm of Meghraj Group, has failed to reach an agreement to buy the assets of Equatorial Bank, the bank with 3,000 Asian small business customers that was put into administration in March.

Meghraj said yesterday that it had not been possible to establish a basis for offering to acquire the shares or assets of Equatorial. It had offered Equatorial's administrators assistance in winding down its loan book instead.

Mr Anant Shan, Meghraj chairman, said the bank had offered its assistance to the administrators to help them achieve the maximum payments to Equatorial's depositors. The bank hoped its offer would prove "practical and helpful".

Mr Gareth Hughes, joint administrator for Equatorial Bank, said the administrators would consider the Meghraj proposal "alongside other alterna-



The Kent plant of Wellcome: one of the 65 manufacturers which help give the UK a major role in European pharmaceuticals

## Britain launches high-profile bid to secure EC pharmaceuticals agency

By Alan Pike, Social Affairs Correspondent

THE UK government and pharmaceutical industry will today launch a high-profile bid to establish the European Medicines Evaluation Agency in London. Likely rivals are Spain, Denmark, the Netherlands and the Irish Republic.

Potential gains from attracting the agency, which will control the safety of medicines in the EC and encourage innovation and technical co-operation between member states, extend beyond status and direct jobs.

Britain has one of the community's leading pharmaceutical industries and the presence of the agency would be likely to stimulate its further growth.

Mrs Virginia Bottomley, health secretary, will launch the campaign for London today with the active backing of Mr John Major, prime minister. He says in a note endorsing the bid that the case for siting the

agency in London is a "powerful one."

A brochure setting out the UK case enlists the support of a variety of leading figures in pharmaceuticals and medicine including representatives of Zeneca, Hoechst UK, Glaxo, Wellcome Foundation, Astra Pharmaceuticals, London University and its medical schools.

Although it is possible that a decision on the agency's location may be made at the Copenhagen EC summit next month, it is more likely to come later in the year.

The British bid will emphasise that London's worldwide reputation as a medical research centre, with more than half the nation's expenditure on academic medical research going to the London medical schools, is complemented by a well-established pharmaceutical industry.

There are 65 pharmaceutical manufacturers in the UK, 88 per cent of them foreign

owned, employing 87,000 people. One fifth of these staff are employed in medical research and development.

Britain is Europe's largest investor in pharmaceutical research and development. Spending in 1991 was £1.2bn or 22 per cent of the EC total. Britain is second only to Germany as an EC exporter of pharmaceuticals to non-community countries. Exports from Britain account for around 16 per cent of the EC total.

Locating close to London and its neighbouring counties, where the UK pharmaceuticals industry is centred, would have the additional advantage of guaranteeing the agency an adequate supply of qualified and experienced staff, according to promoters of the British bid.

Beyond the issue of location the British bid will stress other advantages of housing the agency in London, many of them related to communications.

Evaluating new drugs requires the exchange of massive amounts of information. Supporters therefore argue that Britain's telecommunications system, allied to physical communications advantages like the capital's two major airports and the projected opening of the Channel Tunnel, make London the natural choice for the pharmaceuticals agency. Furthermore, they say, English is the internationally recognised language of medicines regulation.

The agency, which is due to begin work in 1995, will have an initial 300 staff with substantial information technology and archive back-up.

It is estimated that it will need 5,300 square metres of office space by the end of the century, although the promoters of the British bid do not have a particular location in mind.

Cyprus, is planning to close its Nicosia head quarters,

The suggestion that Mr Nadir be prosecuted in northern Cyprus is possible because according to a provision in the criminal law of northern Cyprus, a citizen can be tried and convicted in the local courts for a crime committed outside the territory.

Mr Rauf Denktash, the Turkish Cypriot leader, yesterday said that he had no intention of returning Mr Nadir to Britain. However, he urged the British authorities to prosecute Mr Nadir in northern Cyprus.

And in the first indication that Mr Nadir's troubles are affecting his private businesses on the island, Kibris Endustri Bankasi, Mr Nadir's privately owned bank in Northern Cyprus, has conducted on behalf of Mr Nadir in northern Cyprus.

Mr Nadir said on Friday that the firm had shown that monies allegedly stolen by him were accounted for in the books of Unipac, the packaging company based in the country.

Mr Nadir said he was confident the pilots would be "sensible" and not back their union's strike call. BA pointed out that last year it lost as much as £5m on its Gatwick short-haul service.

On top of that BA inherited a £48m financial liability as a result of its takeover of Dan Air in November.

## Nadir position appears to weaken

By John Murray Brown in Kyrenia

THE POSITION of Mr Asil Nadir, the fugitive Turkish Cypriot businessman, appeared to be weakening yesterday, after Britain stepped up its diplomatic pressure on northern Cyprus, and Mr Nadir's privately owned bank announced that it was closing its headquarters - the first indication of serious trouble in his financial empire on the island.

In the strongest warning to northern Cyprus that the British government has issued so far, Mr Tristram Garel-Jones, minister of state for foreign affairs, warned it had not ruled

tunnels, which had helped ease city centre congestion.

Mr MacGregor is visiting Scandinavia to see what lessons can be learned for his own plans to introduce road charging to Britain, initially on trunk roads and motorways and later in urban areas.

He intends to set out his plans for motorway charging in a consultation paper in the next four to six weeks. Proposals on urban road charging would follow publication of a report in late 1994.

The Oslo urban road charging system was introduced in February 1990 with cross-party support to help finance a Nkr2bn programme of public transport improvements.

The city is now ringed with 18 toll plazas where drivers pay an entry fee, either manually or electronically through a deb-

ting system similar to the one operating on London's Dartford Crossing.

The entry fee is Nkr1.61 for vehicles up to 3.5 tonnes and double that figure for lorries, with discounts available for season tickets or multiple-entry tickets. Motorcycles, buses, cars driven by the handicapped, emergency vehicles and funeral processions are exempt.

When vehicles go through the electronic debiting lanes without a payment being deducted their registration numbers are photographed.

Mr MacGregor was told that the violation rate was only 0.1 per cent, but some drivers went to elaborate lengths to avoid being charged - for example, covering their number plates with mud, or driving on the tail of the vehicle in front

so that the camera could not get a clear view.

Officials estimate that total car journeys into the capital have dropped 5 per cent. A high proportion of better-off workers had got help with the cost of season tickets from their employers. Those who had stopped making journeys were mainly the less-well off and among off-peak users such as shoppers. The charges had also failed to produce any detectable increase in the use of public transport.

Mr MacGregor said a road pricing system for London was "still some way away". But charging for motorways was a separate issue, he said. Britain had a very substantial road-building programme and ways had to be found of financing it if it was not to stretch for a very long period ahead.

## A capital lesson in road pricing

Richard Tomkins joins a top ministerial fact-finding visit to Oslo

MR John MacGregor, transport secretary, yesterday came face to face with some of the political realities of introducing a system of charging for the use of London's roads.

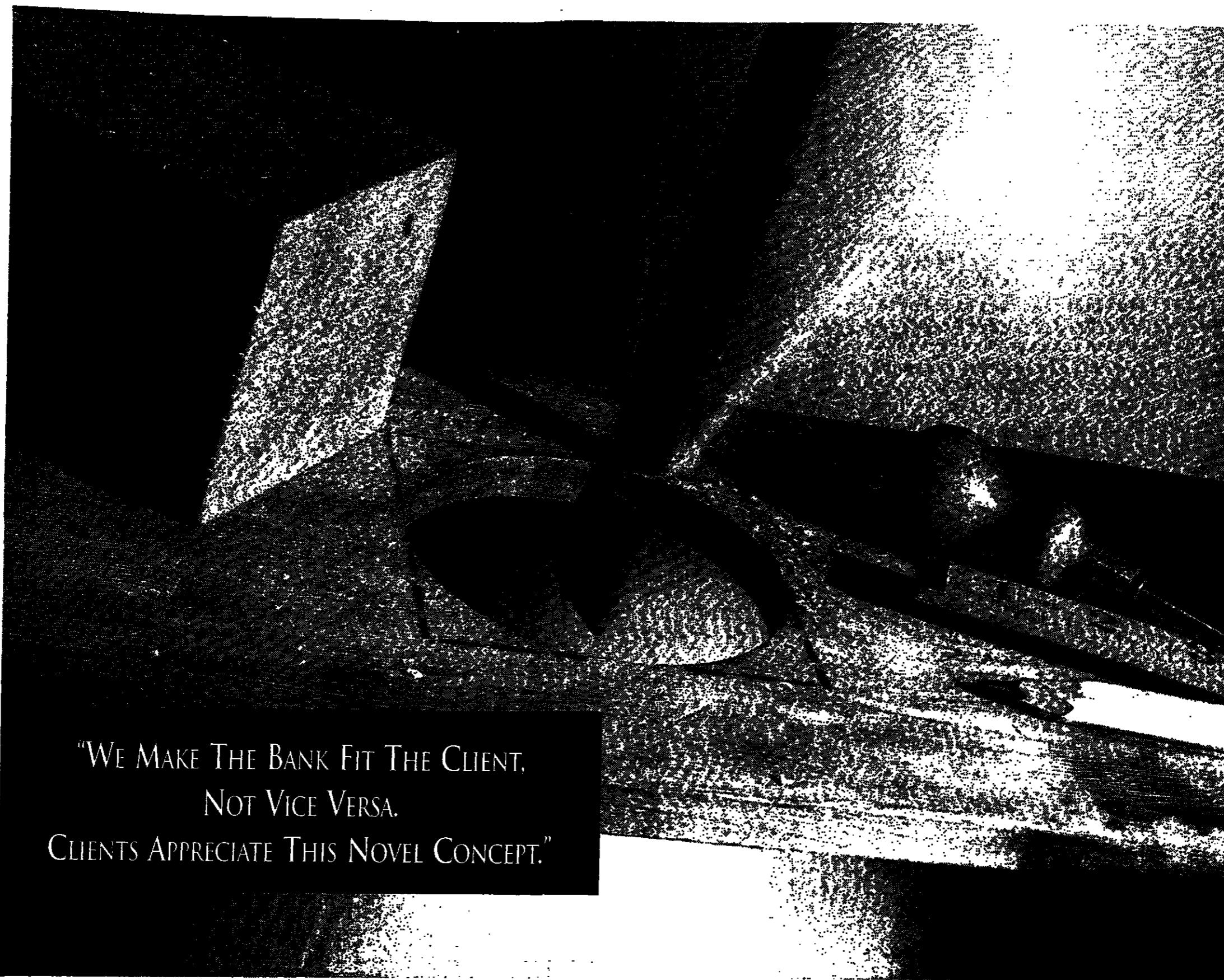
On a fact-finding visit to one of the world's few road pricing schemes in the Norwegian capital of Oslo, he learned that shoppers, the young and the low-paid were some of the hardest hit by the charges.

When the system was introduced in 1990, there were attempts to blow up the toll booths. It has remained unpopular, with the number opposed to the scheme little lower now than the initial 60 per cent.

However, the proceeds from the tolls had succeeded in financing the construction of new roads in the city, mostly in



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## MANAGEMENT: THE GROWING BUSINESS

### In a Nutshell

#### Quick lesson in letter etiquette

Less than 2 per cent of UK businesses are investing in foreign language training for their staff, according to a survey carried out by Royal Mail International.

A brief introduction to etiquette, letter writing and business practices in Europe, Japan and the Middle East plus a French language cassette for the traveller are provided in a Royal Mail guide for businesses dealing with overseas contacts.

*Do You Speak Their Language?* starter pack, Royal Mail International, Freepost, 482 Dunstable Road, Luton, Bedfordshire, LU4 8DL. Free.

#### Taking advice to the bank

A new support organisation for both business and personal customers of the banks has been established. The Independent Banking Advisory Service (IBAS) will provide members with free advice on simple problems and a referral service on to professional advisers, who will charge their normal fees, on more complicated issues.

IBAS is a breakaway organisation from the Bank Action Group (BAG), which was established just under a year ago, but it plans to concentrate on providing advice rather than high-profile lobbying campaigns.

Membership of IBAS costs £45 plus VAT for businesses and £25 including VAT for individuals. IBAS says its strength is that it will be able to concentrate on banking issues, unlike other small business organisations with a broader remit.

At present though IBAS's organisation is embryonic - it is still building up a network of professional advisers - and prospective members should compare the range and cost of its services with those provided by existing small business organisations.



COLIN Kinmond says his small slaughterhouse business could take on two extra staff if he were not obliged by new European Community-inspired legislation to employ a vet. Along

side a full-time meat inspector who keeps an eye on the quality of the cut meat, since January 1 Kinmond has also been required to pay for a vet to come in twice daily to look at the live animals before slaughter. The meat inspector, employed under long-established legislation, costs £20,000 a year while the vet costs another £1,500 a month, Kinmond calculates.

"The vet has stopped us having an apprentice and a slaughterman has a lot of money out of our profits," comments Kinmond, a director of Bishop's Castle Meat, a Shropshire company with 14 employees and turnover of £4.5m.

The requirement to employ a vet as well as a meat inspector came in as part of the EC's Fresh Meat Directive. This was translated into UK legislation in the form of the Fresh Meat (Hygiene and Inspection) Regulations 1992.

This legislation extended to smaller slaughterhouses - serving local or national markets - the rules which had applied for many years to larger slaughterhouses involved in exporting meat products.

Many small firms and the recently established Quality Meat and Livestock Alliance blame these new regulations on the closure of about 200 slaughterhouses over the past two years. The Ministry of Agriculture counters that only seven slaughterhouses have been closed for hygiene reasons and says

the rest, spurred by overcapacity in the industry, have shut down for commercial reasons.

Bishop's Castle Meat has been asked to bear the cost of the new regulations but Kinmond is critical of the new legislative regime. "The red tape is ridiculous," he says. "We are not exporting. The meat inspector has been doing his job for the 14 years we have been in business and our meat has never killed anyone."

Kinmond's complaint is that the vets who now inspect the animals make no contribution to increased hygiene. All the animals come in from auctions where they have been inspected, while the vets have only a brief training which does not equip them to spot problems.

But the requirement for veterinary inspection is only part of the new regulations. Slaughterhouses are also faced with a range of structural alterations to bring their drainage systems, work surfaces and loading bays up to scratch.

Very small slaughterhouses processing fewer than 20 units a week (a unit is one cow, three pigs or seven sheep) escape the new struc-

tural regulations but a swathe of medium-sized companies which were previously exempt have had to come to terms with the tough new requirements.

Bishop's Castle Meat has spent about £200,000 on alterations (though some went on a new boning room the company wanted) including stainless steel surfaces and equipment and larger pens to hold the animals awaiting slaughter.

This last requirement leads to large numbers of animals being brought together in the same space and increases the stress they suffer, critics of the regulations claim.

The strictness of the new legislation is a classic case of UK civil servants "improving" the initial EC legislation, comments Richard North, secretary of the Quality Meat and Livestock Alliance. National legislation tightened up on the EC directive; Ministry of Agriculture guidelines tightened up on the legislation; and individual vets interpret the guidelines very strictly, he says.

The directive calls for the slaughterhouse to have a clearly defined



Colin Kinmond says the new legislation is hitting Bishop's Castle Meat's profits

boundary which has been translated into a requirement to have a wall or a fence. One slaughterhouse owner had to build a wall costing £8,000 which cut off direct access from his house, says North.

As part of its opposition to the new rules the alliance is urging its members not to pay vets' fees. Kinmond has just received a summons for failing to pay. Ultimately, says North, the alliance is prepared to take its fight to the European Court of Justice.

• The Ministry of Agriculture said British representatives in Brussels had argued successfully against some member states which had wanted a more far-reaching directive. The legislation had to strike a

balance between public confidence in meat hygiene and not making the rules too onerous, a spokesman said.

■ The Growing Business Page will highlight over the next few months businesses entrapped by red tape. This will award a bottle of Laurent-Perrier pink champagne to each featured.

The owner-managers of independent businesses are invited to describe their experiences - on no more than two sides of A4 please. Letters should be addressed to: Charles Batchelor, Growing Business Correspondent, Financial Times, Number One Southwark Bridge, London SE1 9HL.

## Stronger US-UK links

Corporate links between London and New York are not limited to the multinationals.

Next month sees the launch of a partnership between Wandsworth Enterprise Agency and the National Minority Business Council, based in New York.

The aim of the venture is to provide small UK businesses run by members of the ethnic minorities with help and advice in establishing international trading links.

Similarly, the 500-or-so members of the NMBC, most of whom are based in New York, New Jersey or Connecticut, will gain access to British expertise.

Small businesses often lack the resources to establish overseas links but the joint venture between Wandsworth and NMBC will provide help with training and organising trade missions, said Alex Ampomah, chief executive of the enterprise agency. It may also open trading links with home countries of recent immigrants.

The NMBC, a non-profit organisation, was established more than 20 years ago and is funded mainly from membership fees; currently \$275 (£179) a year, although it does receive public and private-sector donations and grants.

Its members - who include Afro-Caribbeans, Latin Americans, Asians and Eskimos - are provided with a broad range of business advice.

John Robinson, president of the NMBC, hopes that the London link will lead eventually to an umbrella organisation for all UK small businesses run by ethnic minorities, on an equal footing with chambers of commerce. He already has plans for further expansion, seeking ties with similar organisations in Asia and the Pacific Rim.

The NMBC has strong ties with the Caribbean and has an affiliation in Nigeria.

**Jeremy Bennallack-Hart**

*\*National Minority Business Council, 235 East 42nd Street, New York 10017. Tel: 212 573 2385. Wandsworth Enterprise Agency, Woburn House, 4th floor, 155-159 Falcon Road, London SW11 2PD. Tel: 071 924 2811.*

Charles Batchelor continues a series on red tape with a look at difficulties experienced by a slaughterhouse

## One man's beef

the rest, spurred by overcapacity in the industry, have shut down for commercial reasons.

Bishop's Castle Meat has been asked to bear the cost of the new regulations but Kinmond is critical of the new legislative regime. "The red tape is ridiculous," he says. "We are not exporting. The meat inspector has been doing his job for the 14 years we have been in business and our meat has never killed anyone."

Kinmond's complaint is that the vets who now inspect the animals make no contribution to increased hygiene. All the animals come in from auctions where they have been inspected, while the vets have only a brief training which does not equip them to spot problems.

But the requirement for veterinary inspection is only part of the new regulations. Slaughterhouses are also faced with a range of structural alterations to bring their drainage systems, work surfaces and loading bays up to scratch.

Very small slaughterhouses processing fewer than 20 units a week (a unit is one cow, three pigs or seven sheep) escape the new struc-

tural regulations but a swathe of medium-sized companies which were previously exempt have had to come to terms with the tough new requirements.

Bishop's Castle Meat has spent about £200,000 on alterations (though some went on a new boning room the company wanted) including stainless steel surfaces and equipment and larger pens to hold the animals awaiting slaughter.

This last requirement leads to large numbers of animals being brought together in the same space and increases the stress they suffer, critics of the regulations claim.

The strictness of the new legislation is a classic case of UK civil servants "improving" the initial EC legislation, comments Richard North, secretary of the Quality Meat and Livestock Alliance. National legislation tightened up on the EC directive; Ministry of Agriculture guidelines tightened up on the legislation; and individual vets interpret the guidelines very strictly, he says.

The directive calls for the slaughterhouse to have a clearly defined

balance between public confidence in meat hygiene and not making the rules too onerous, a spokesman said.

■ The Growing Business Page will highlight over the next few months businesses entrapped by red tape. This will award a bottle of Laurent-Perrier pink champagne to each featured.

The owner-managers of independent businesses are invited to describe their experiences - on no more than two sides of A4 please. Letters should be addressed to: Charles Batchelor, Growing Business Correspondent, Financial Times, Number One Southwark Bridge, London SE1 9HL.

## Lack of finance feared

covered businesses, most of them privately owned, with turnover of between £10m-£100m (£833,000-£833.3m) and between 10 and 700 employees. These account for more than 90 per cent of all businesses in the Community.

The cost of finance emerged as the most common short-term constraint on growth, mentioned by 40 per cent of companies questioned, while a lack of working capital was mentioned by 21 per cent.

Customers have become more reluctant to settle their bills promptly, putting further pressure on company cash flows. Sixty one per cent said it had taken longer to collect their money over the previous year. A quarter of companies

waited 90 days or longer to be paid, with slow payment most prevalent in Portugal, Italy and Spain.

Chasing up slow-payers by letter was the most common response but less than 33 per cent had taken legal proceedings. UK companies were most likely to have taken this route with half initiating legal action.

Despite problems in raising finance, businesses were moderately optimistic about their prospects. On balance - that is those saying better, minus those saying worse - nearly a quarter expect to increase their turnover in the coming year and nearly 20 per cent plan to increase exports. But they also expect profits to remain flat in the

year ahead and job numbers will be

Greece, Ireland, the Netherlands and Denmark were the most optimistic overall, while France, Germany and the UK were most pessimistic about output, jobs and profitability. Germany was less optimistic about exports than most other countries.

The most expansion-minded companies - those considering making acquisitions, diversifying and entering new markets - were in France, Spain and Greece. Two thirds of French companies had produced market development plans.

Significant increases in spending on training and research and development are expected but there will

be only a modest rise in investment in plant and equipment. On balance 22 per cent of companies planned to increase spending on training while 15 per cent planned more R&D. The UK came the bottom of the league table in both areas, however.

Despite government efforts to promote the single market recently, very few companies were aware of EC programmes. Only one in five companies knew of one or more of the main schemes and only 3 per cent of firms had used one of the programmes though Greece, with a 20 per cent uptake of programmes, was an enthusiastic exception to the EC norm.

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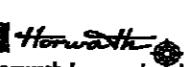
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THERE can be no doubt that Philips, the Dutch electronics group, is a winner when it comes to inventing successful new products. The music cassette, the video-cassette recorder and the compact disc – to name just three of the company's best-known inventions – were all born in Philips' laboratories in Eindhoven, forming the basis of what was, until recently, a profitable business in consumer electronics.

Now, as the company struggles to shake off losses in precisely this field, Philips is seeking to go one step beyond simply coming up with bright new products. The 102-year-old company is searching for ways to identify, evaluate, develop and launch entirely new businesses, ones which will unlock a stream of new revenue and keep Philips ahead of the pack, allowing it to benefit from the profitable early years of a new product's life cycle.

The challenge, in short, is to foster a "business creation" mentality in the labs – and elsewhere in the company – as both a prelude and a component of the decisive "product creation" stage.

At the same time, Philips needs to overcome mistakes of the past, when its research and marketing people were practically strangers to each other, a situation that sometimes prevented the smooth translation of laboratory successes into corporate profits.

The man throwing down the challenge is Frank Carrubba, a 55-year-old American with a long background at Hewlett-Packard and IBM, whose appointment in late 1991 was a mini-revolution for Philips, which had prided itself on advancing its home-grown technological talent.

Carrubba, an executive vice-president who is responsible for industrial policy, intellectual property and purchasing, as well as for technology, says "business creation" at Philips will begin in earnest on June 1, when the group management committee forms a new sub-committee, the Technology and New Business Assessment Committee. It is here that potential new businesses will be reviewed at the most senior level in the company. Action may be taken on some of them by the autumn, he says.

"The businesses that have been identified [at the pre-screening stage] have come to a large extent from the younger employees in the engineering and research community," he says, declining to give any details. "They've had a whole series of ideas stored up inside them waiting for the company to settle

Philips is seeking to go one step beyond simply coming up with new products, writes Ronald van de Krol

## The challenge of creativity



Despite limited resources, Philips has been pouring money into the manufacture of liquid crystal display panels at Eindhoven

down long enough to listen to them."

Researchers whose ideas move beyond the pre-screening stage will be allowed to make their pitch to the group's senior executives. "They have to be this excited entrepreneur trying to sell to a venture capitalist," Carrubba says.

The "Silicon Valley" analogy is no accident. The appointment of a foreigner, such as Carrubba, to the top research and development post at Philips is part of the company's attempt since late 1990 to shake up its lethargic corporate culture.

When he arrived from California in 1991, Carrubba found an R&D apparatus that had grown complacent after decades of riding the wave of the post-war economic boom. "Most companies, and ours was not different, saw challenge and change as frightening things, something you worried about when you saw it happening," he says.

Because of its past successes, Philips had allowed some of its products and businesses to reach maturity before starting to cast around for replacements. One of Carrubba's main goals in business and product creation is to seize upon new ideas more quickly and

shorten the time from lab to marketplace. Another is to break down divisional barriers and promote "technological transfer" within the company.

So far, Carrubba believes Philips has made good progress, but more needs to be done. Better communication between divisions, for example, remains essential.

His new focus on business creation is the last phase of a wider effort to enhance product creation. This latest challenge comes, how-

ever, at a time when the company's research and development people are still recovering from the turmoil that has enveloped Philips so far in the 1990s.

Since 1989, the year before Philips slid into deep losses, the number of people who work in R&D has been slashed by more than 30 per cent to 28,017 from 40,752. R&D spending is also down sharply, from F14.6bn (£1.7bn) in 1988 to F13.7bn in 1992, a decline of 20 per cent.

Less easily quantifiable is the effect on researchers of Philips' decision that it can no longer afford to be in the forefront of developing every type of technology. Nor can it continue to develop and build in-house every significant component that it needs for its products.

Both changes were symbolised dramatically by the decision in 1990 by the company's new president, Jan Timmer, to pull out of pilot production of one-megabit static random access memory chips, a field that had meant much prestige, but no profits for Philips.

Rather than trying to do everything itself, Philips was signalling it was prepared to make difficult decisions about when to buy in expertise and when to go it alone.

Though more open to considering outside suppliers than before, Philips has committed itself to maintaining its R&D command of core components, technologies and competencies, Carrubba says.

These are, in turn, closely linked to a list of 15 key "president's projects". The complete list has never been made public, but it is known

to include Philips' three new efforts in consumer electronics (high-definition television, compact disc-interactive and digital compact cassette) as well as high-resolution monitors, cellular radio and active matrix liquid crystal displays.

In spite of more limited resources, Philips has clearly been pouring money into LCDs, an increasingly important product module in portable television sets and lap-top computers, so that the company will not have to rely on supplies from its competitors in the Far East.

Carrubba says the difference between these components and sub-micron memory chips is that the latter have become "off-the-shelf" items that are available at market prices on the open market and in volume".

Philips also intends to remain the master of its own destiny in all facets of signal processing, such as the manipulation, compression and enhancement of images and sound.

"If we're going to be in businesses like audio, video, compact disc-interactive or interactive media, without having that technology we would be hung out to dry. Because anyone out there that owns those technologies would be direct competitors, most likely, and they would be able to manipulate our future. So we can't let that happen," he says.

One example of a core competence is miniaturisation, an element which Philips believes will be of growing importance to a wide range of products and projects in future. If miniaturisation is central to Philips' business prospects, then so are related technologies, such as the visualisation skills needed to perform sub-miniature board assembly.

Miniaturisation is also a good case in point of how Carrubba is setting about trying to break down divisional barriers and shorten the lead time for the manufacture of new products.

The focal centre of miniaturisation work is now a prototype assembly line which, until recently, was standing idle within the consumer electronics division in Eindhoven. Researchers from corporate research as well as technical and manufacturing people from Philips' product divisions now come to the miniaturisation centre for training, where the prototype facilities allow real hands-on work to take place.

For some divisions, miniaturisation may not yet be on the horizon, but in the meantime the goal is to "infiltrate" people with miniaturisation technology experience into research and manufacturing throughout the company.

"When manufacturing gearing-up begins, there will be 'champions' of that technology in that business," Carrubba explains.

McKibbin, aged 36, who worked for 16 years at the Australian

## Plotting a model economy

Peter Marsh on new software which can be applied worldwide

A n Australian computer programmer turned economist has devised a set of software which he claims can be used to simulate virtually any of the world's leading economies.

Warwick McKibbin, who studies economics at the Brookings Institution, a Washington-based think-tank, has sold his software to government institutes in several countries including the US, Australia, Canada and South Korea.

His computer codes have been used by Japan's Economic Planning Agency to work out the path of Japanese growth and by the US Congressional Budget Office, the economics arm of Congress, to calculate how export and import volumes will be affected by the proposed North American Free Trade Agreement.

At the heart of the program is a computer code representing about 600 mathematical relationships linking economic indicators in the main regions of the world, including Japan, western Europe, North America, the Middle East and the former Soviet Union.

McKibbin – who left school at 16 to work as a programmer and later gained an economics doctorate at Harvard University – can then add to this code up to 1,000 or so other equations representing the economic features of the particular country he wants to model.

In this way he can "customise" his model, which runs on a cheap desk-top computer, to suit the specific characteristics of individual nations.

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## BUSINESS AND THE LAW

## Equal pensions ruling clarified

At the end of April the European Court delivered its preliminary opinion in four cases brought before it seeking clarification of equal pension rights following the court's Barber judgment of 17 May 1990. Advocate General Walter Van Gerven, delivering the opinion, said the equal treatment principle may not be relied upon to claim entitlement to an occupational pension acquired in connection with periods of employment served prior to 17 May 1990, except in the case of employees or those claiming under them who have before then initiated legal proceedings or claimed under applicable national law.

According to Mr Van Gerven, contracted-out and supplementary occupational pension schemes are characterised by their "accruing" nature - an employee accrues pension entitlement on the basis of his or her periods of employment. There is a distinction, therefore, between the creation of pension rights on the basis of completed periods of service - at least for fixed-benefit schemes as in the *Coloroll* case - or completed payments of contributions, for fixed-contribution schemes, and the exercise of such accrued pension rights when the pension first falls due for payment.

This interpretation largely coincides with that adopted in the "Protocol on Article 119 of the Treaty establishing the European Community" annexed to the Maastricht Treaty.

Mr Van Gerven also answered a number of further questions:

• Which forms of occupational pension are subject to Barber?

Barber applies not only to contracted-out occupational schemes but also to all other forms, including supplementary pensions.

• Are sex-based actuarial calculation factors compatible with equal treatment?

Use of such factors constitutes, at least in so far as it results in different contributions and benefits for men and women, unequal treatment on the ground of sex prohibited by the Rome Treaty. Like Barber, the temporal effects

must be limited to after the judgment date.

• Who may rely on equality principles applied to pensions?

Employees and surviving spouses, including those entitled to certain kinds of widower's pension, may do so, subject to appropriate temporal limits.

It is immaterial whether an occupational pension scheme is funded exclusively by employer's contributions or also by compulsory or voluntary employee contributions.

However, where only employees of one sex are members of an occupational pension scheme, they will have no such right, provided the employees concerned are all of that sex.

• May equality principles be relied upon against trustees?

Employees or those entitled under them may do so.

Trustees of occupational pension schemes are obliged by Community law to do everything within their powers, even if that involves overriding legislation, contracts or trust deeds, to ensure equal pension benefits. National courts responsible for supervising trustees must comply with Community law principles requiring effective and equivalent remedies.

However, questions relating to the liability of a pension scheme and that of the employer in the context of equal treatment infringements, particularly where the funds of one party (like in *Coloroll*) are insufficient, can be dealt with only at national level.

National rules on liability must be no less favourable than those which would apply to similar national claims and be effective.

• May future pension schemes reduce available benefits in the interests of equality?

For past infringements, the only remedy is to increase the benefits to the level of the advantaged sex.

For future service, Community law allows employers to reduce pension benefits provided they are the same for men and women.

Cases C-109, 110, 152 and 200/91, *Ten Ceuvel, Moroni, Neath, Coloroll Pension Trustees Ltd, Advocate General Van Gerven, Opinion, 28 April 1993*.

BRICK COURT CHAMBERS, BRUSSELS.

Robert Rice on a legal tool that may give a boost to Europe's film industry

## Star of the silver screen



European front: Vanessa Redgrave and Emma Thompson at Cannes

ing to make and sell films across the Continent, with continued expansion of European co-production? Or should it accept that European film makers would on the whole do better to leave the production of big budget feature films to the Americans and concentrate on national success with each country's industry aiming to sell film in its local market?

Current policy is directed towards encouraging European film makers to challenge for a bigger share of the mass market by making and selling films across the Continent. The policy is easy to justify in terms of commercial goals. The American film markets, including video rentals and sales, were worth nearly \$17bn (£11bn) in 1992, and the European markets more than \$8bn. These markets are dominated by US producers. A larger share of the overall market for European producers and distributors would greatly enhance European film-making resources.

Promoting the European industry would also result in benefits for consumers, giving them greater choice in the face of a US monopoly. Per capita admissions to the cinema in Europe are half those in the US. Europeans only go to the cinema on average 1.8 times a year while Americans go on average 4.6 times. Arguably this is a reflection of the way American themes and popular culture dominate mass-market feature films. If Europe provided the context, theme and backdrop of more of the world's films, perhaps Europeans would go to the cinema in greater numbers.

Mr Barr-Smith is keen to emphasise that even if no contract is signed there is still a risk under the various legal systems of Europe that a binding oral agreement has been concluded. And even if no contract, written or oral, has been concluded there may still be a risk under some legal systems - under German and Dutch law, for example - that legal consequences flow from the mere breakdown of negotiations.

Ms Jackson and Mr Barr-Smith believe the model is a business first. If it works, it could provide the basis for multinational co-operation agreements in other sectors of industry, they say. In pharmaceuticals, for example, it might be possible to draw up a similar model for multinational development of drugs. But whatever the model's application in other industries, European cineastes will be hoping the film industry gives it a favourable review.

year once it has been ratified by five European countries.

This represents something of a Catch 22 situation. Co-producers cannot apply for European funding until they have a co-production agreement and few of them have enough experience of co-productions to know how to go about drawing one up. The model terms should address that problem, says Mr Barr-Smith, by providing a common starting point for reaching bilateral and multilateral co-production agreements.

"The terms stop short of being a model agreement," says Ms Jackson, one of the Denton lawyers responsible for drafting the model. "It's more of a menu or list from which they can choose the elements they want, a legal 'how-to'."

Contracts are frequently signed late in the film business, she explains. Producers like to hedge their bets, but they start hiring and setting up shooting arrangements often without an agreement. The industry is founded on trust, but then problems arise which producers find difficult to raise while projects are in their formative stages. The terms will allow such issues to be settled early on, rather than waiting for things to break down.

Denton stresses the importance of co-producers concluding agreements in writing. A common problem in European co-productions is that meetings and phone calls take place in different countries; letters and faxes are sent, and letters of intent and deal memos signed. But later, when problems arise, it is difficult to say with any certainty whether a binding written or unwritten contract was made under the laws of any particular country.

Mr Barr-Smith is keen to emphasise that even if no contract is signed there is still a risk under the various legal systems of Europe that a binding oral agreement has been concluded. And even if no contract, written or oral, has been concluded there may still be a risk under some legal systems - under German and Dutch law, for example - that legal consequences flow from the mere breakdown of negotiations.

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## LEGAL BRIEFS



## Clearer picture for creditors

FOLLOWING a decision by Lord Mackay, the Lord Chancellor, the Registry of County Court Judgments has begun to register administration orders, like judgments, will remain on the register for six years.

Mr Malcolm Hurlston, chairman of Registry Trust which runs the register for the Lord Chancellor's department, said the most frequent users of the register were creditors seeking information on loans applicants who were already in debt. The addition of administration orders to the register would improve the quality of information available to lenders, Mr Hurlston said. The trust expects to register about 11,000 orders a year compared with 2m judgments. No orders dated before April 1993 will be registered.

## Trainees press case for loans

THE Trainee Solicitors Group has approached UK clearing banks and building societies in its search for an institution prepared to operate a centralised loan scheme for prospective trainees.

Graduates hoping to qualify as solicitors in England and Wales must take the new legal practice course. Fees for the nine-month course total £3,000, almost double the cost of the old Law Society finals course. Students also need about £3,500 for living expenses.

Grants for the course are discretionary and presently only 38 per cent of local authorities provide some form of assistance. The burden of funding has thus shifted to the prospective trainee. This has raised fears that unless a loan scheme can be secured the profession will only be open to those with private means. Trainees will demand mandatory grants for the course and the introduction of soft loans at a mass lobby of parliament next Monday.

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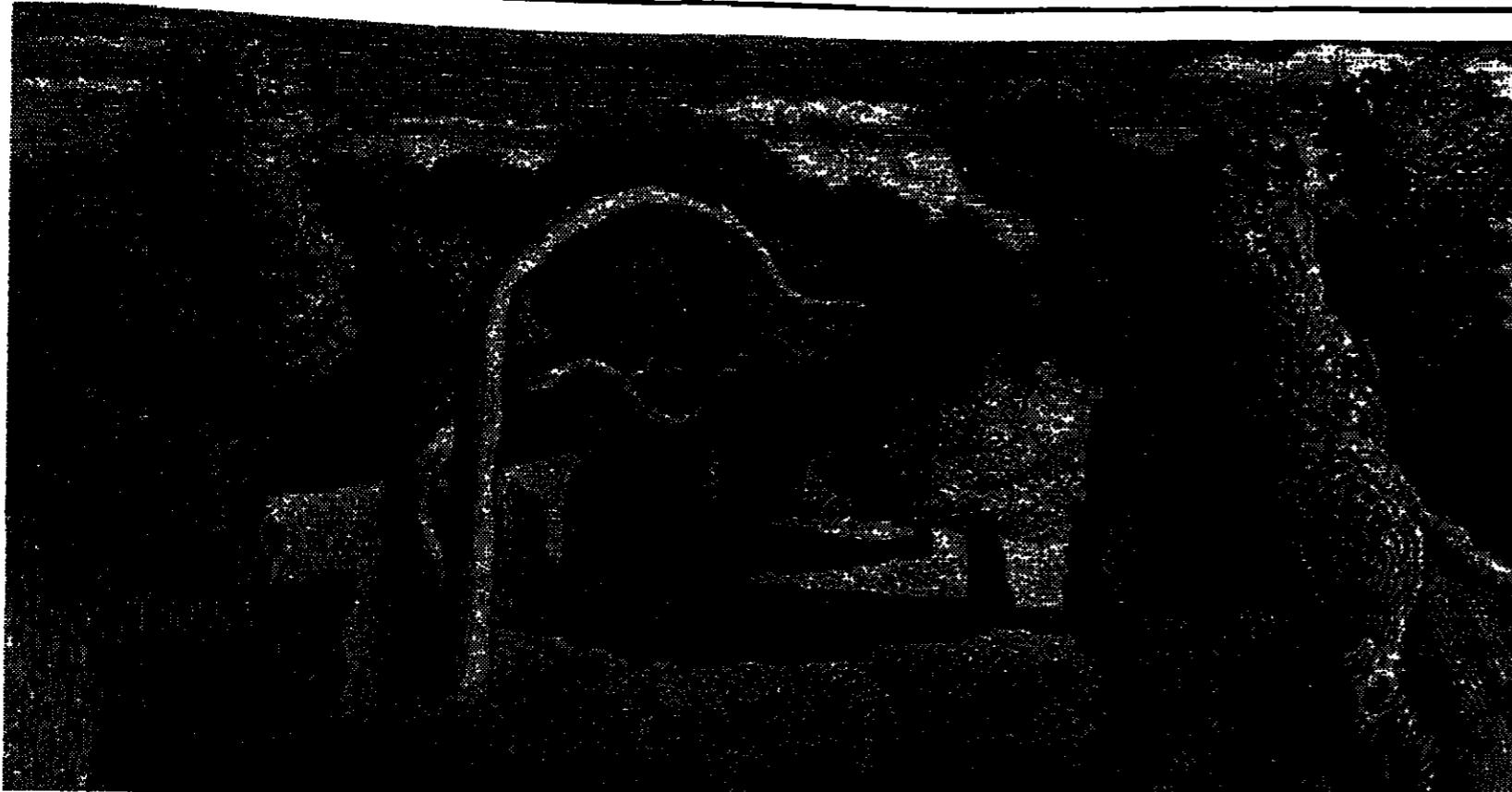
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An early pastoral etching, 1930, by Graham Sutherland at the Fine Art Society

## An artist ripe for reassessment

William Packer admires the work of Graham Sutherland

**S**ome forty years ago, Graham Sutherland stood higher in reputation than any of his contemporaries, higher even than his friend and associate, Francis Bacon who, though no less radical, was still comparatively obscure. Sutherland in the mid 1950s was Britain's pre-eminent and after the Churchill portrait, most controversial modern painter. By the time of his death in 1980, at the age of 76, all that had long since changed. Indeed it changed with a remarkable suddenness. One minute he was the cynosure of all attention; the next he was well remembered in the early 1980s the excitement at the publication of the latest monograph; the next, he was old hat, passé, a figure not merely established but of the establishment, honoured, secure, predictable and safe.

Two late decades of indifferent portraiture hardly helped his cause, but then he is hardly the first artist so to suffer a decline. His reputation languishes still and clearly he is ripe, even overdue, for reassessment. The problem is that his career seemed to fall into three sharply distinctive phases, and it has long been the received wisdom that his reputation, such as it is, stands on the work of his middle period, from the late 1930s when he turned to painting, to the early 1960s and the completion of the Coventry tapestry commission.

Such a view is not altogether wrong. His work in the immediate post-war period, when he had moved on from the earlier romantic landscapes to the more

intense and psychologically ambiguous imagery derived from natural forms, is perhaps the strongest of all. That was the time of his closest association with Bacon, their working relationship one of true equality and mutual respect, each directly influencing the other.

But it is, for all that, too simple a view. In particular, it disregards the significance to his development of the first period, when he was entirely taken up with etching. Again the received wisdom has it that here was a young artist limited both to and by his craft, who had at last to break free of it to realise his true creative potential as an artist. It is all too pat, too easy, and it is the great virtue of this small but quite disproportionately important show of these early etchings, at The Fine Art Society, to give the lie to it.

Sutherland was a student at London's Goldsmiths' College in the early 1920s, where etching became his particular study. This was the time of the so-called etching boom, when the market in prints was remarkably strong and naturally attractive to any ambitious young artist. Again the general supposition has been that he was merely a follower, yet another fashionable neo-Palmerian, filtering the romantic intensity of the young Samuel Palmer of a century before through the work of such Edwardian topographical illustrators as Frederick Griggs. In fact Sutherland was much more his own man, looking not only to the example of Palmer but also more variously to other

masters, notably Rembrandt and Whistler, and refining a remarkable technique in the process.

The etching market collapsed with the crash of 1929, but Sutherland did not abandon the print for other means of income and expression. Rather, it freed him to look about him, into himself, and to experiment and develop. It was to be a slow process, marked by periods of teaching, and by the falling-off of his practice in etching in favour first of lithography and then of water-colour. But already, in the *Pastoral* and *Garden* prints of the early 1930s we can see the marked shift in his interest towards a more immediately contemporary manner, and to the particular example, at once surreal, romantic and organic, of Paul Nash. It is by this thread that we are led on first to the more familiar Welsh landscape water-colours of the late 1930s, and so to the oil paintings of his maturity in the 1940s. Sutherland may have been a slow developer, but the young artist was a considerable artist, even so. The work, early and late, is all of a piece.

The only disappointment is that this

fascinating show should have so short a run, but it does at least overlap with that of the later prints at Marlborough Graphics, to establish the connection between the younger and the older man. By it we may follow the evolution of the imagery, through the such things as the *Thorn Cross* of the mid 1930s to the bestiaries of the 1960s and '70s, with their bees and fleas, tortoises and birds.

But the technical aspects are the more interesting – for, with the larger scale and the evident practical intervention of technical assistants, the intimacy and intensity of the early work quite falls away. That old integrity of image, object and practice has gone, and we are left with the image more or less alone.

Also at the Fine Art Society is a true curiosity, a retrospective exhibition of the work of John Downton, three years Sutherland's junior, who died in 1991. It is a first showing of the work for Downton was reclusive and, a few works in the Royal Academy in the late 1930s apart, he kept his work to himself. He was a painter of the head and the half-length, much influenced by Florentine painting and working in tempera, the most desiccated and painstaking of media. Yet he is redolent of his particular period between the Wars, as it were to be a minor Frampton, Brockhurst or Cowie, the image isolated, psychologically ambiguous and remote. He is not a major discovery but a discovery nonetheless, well worth the making. Who knows how many more such there are, "born to blush unseen".

Graham Sutherland: Early Etchings; presented by Gordon Cooks at The Fine Art Society, 148 New Bond Street W1, until May 14. Graham Sutherland and as Printmaker 1950-1979: Marlborough Graphics, 6 Albemarle Street W1, until June 12. John Downton: Fine Art Society, until May 28

Brighton Festival/Ronald Crichton

## Bournemouth Symphony

The musical part of Brighton's as ever well-stocked annual feast opened on Friday evening with the first of two concerts by the Bournemouth Symphony Orchestra, on the verge of their centenary season. The occasion brought the professional debut in this country of the 12-year old violinist David Garrett, playing Mendelssohn's concerto with such poise and spontaneity that (apart from the light tone, inevitable from such a small frame and in any case of fine quality), one could judge it as an adult performance.

What is more, and this meant as a compliment, one could safely concentrate on the music. The concerto is no longer over-played, and when one hears it done here musically as well as with technical assurance, it is a delight.

The main work was Mahler's Fifth Symphony. Now the BSO

under their principal conductor Andrew Litton, discreet and attentive accompanists in the Mendelssohn, could let fly. This was a reading remarkable for combining "speaking" intimacy with controlled aggressiveness. We were not spared the snarls, the grotesqueries, the Bacon-like shrieks that may be hysterical collapses or merely grimaces. Thanks to the admirably secure horn section, the moments in the Ländler movement when mountain vistas open up were fully eloquent. The playing was so vital and immediate that for once I felt that the dreary Dame was not such a bad concert hall after all.

The second BSO concert on

Sunday brought a Festival commission in the form of a Symphonic Mass by George Lloyd, duly receiving its world premiere with the Brighton Festival Chorus. The composer, a sprightly elf with a mop of silver hair, one month short of his 80th birthday, conducted himself. "Symphonic" he says, because the Mass is not intended for the liturgy but also, surely because the choral writing is straightforward, with much use of unison, the orchestral material is usually developed (Lloyd is a prolific writer of symphonies), sometimes beyond the necessary length. The purely orchestral Offertorium on the other hand is surprisingly short.

Edynden) and Manfred Symphony (507 8200)  
Théâtre National Lady Will, one-woman show about Shakespeare's women characters. Daily till Sat (217 0303)

### CHICAGO

Orchestra Hall Thurs, Fri, Sat, next Tues: Daniel Barenboim conducts Chicago Symphony Orchestra in world premiere of York Höller's *Aura*. The programme also features Itzhak Perlman as soloist in Mendelssohn's Violin Concerto on Thurs and Fri, and Prokofiev's Second Violin Concerto on Sat and next Tues (435 6666)

### GENEVA

THEATRE  
Benois Besson directs Colline Serreau's modern philosophical fable *Cuisinatout et Grötéba*, opening tonight at Comédie. Till May 29 (320 5001). Tonight also sees premiere at Théâtre de Carouge of a new production of Marivaux's *The Game of Love and Chance*, directed by Georges Wod. Till June 6 (343 4343)

### MUSIC

Edo de Waart conducts Suisse Romande Orchestra tonight at Victoria Hall in works by Rakhmaninov and Beethoven, with piano soloist Jo Alfi (311 2511). Raymond Lepage brings the Indianapolis Symphony Orchestra to Lausanne tomorrow and Geneva on Thurs (Grand Passage 310 6611). Edo de Waart conducts Stein Winge's new production of Boris Godunov at Grand Théâtre tomorrow, Fri and next Mon (also May 19, 22, 24), with cast led by

muffled and moreover riven by obstreperous percussion. The large audience loved it none the less.

In the first half Lloyd lavished his enthusiasm on Elgar's orchestration of Bach's organ *Fantasia* and *Fugue* in C minor. It was a pleasure to hear such a vigorous reminder of the explosive effect this transcription had in the 1920s at a time when in England the discovery of Bach by the wider public was still in progress and was being taken, by the organ world especially, with oppressive solemnity.

In spite of masterly playing by John Lill, Rachmaninov's *Paganini Rhapsody* suffered from the open lid of the enormous concert grand deadening the woodwind. Since the interweaving of piano and orchestra was one of Rachmaninov's wits and skills, this was a pity.

Samuel Ramey and John Tomlinson (311 2311)

■ VIENNA  
CONCERTS  
Musikverein The main event this week is the return of Carlos Kleiber to conduct the Vienna Philharmonic Orchestra on Sat afternoon and Sun morning. On Sat and Sun evening, the Berlin Philharmonic presents two programmes under Claudio Abbado. On Thurs, Franz Liszt Chamber Orchestra plays Grieg, Wiener, Bartok and Stravinsky. Fri: Rudolf Buchbinder piano recital. Next Mon: Vienna Madrigal Choir in sacred music by Bruckner (tickets 505 8190) information 505 1383)

Konzerthaus Ingo Metzmacher conducts Vienna Symphony Orchestra tomorrow and Thurs in world premiere of new work by Hartmann Rihm, plus music by Hans Zender conducts Austrian Radio Symphony Orchestra in Reger, Debussy, Mahler and Webern. Sun morning: Elsthal Insel conducts Vienna Symphony Orchestra in Shostakovich. Sun evening: Heinz Holliger conducts Haydn's *L'Isola disabitata*. Next Mon: Alban Berg Quartet. Sun: Victor Borge (410-783 8000)

■ THEATRE  
Staatsoper Tonight: Maria Stuarda with Agnes Baltsa and Mara Zemplér. Thurs: Madama Butterly with Yoko Watanabe. Sat and next Wed: Carmen with Baltsa, Luis Lima and Serge Leiferkus. Sun: Prokofiev's ballet Romeo and Juliet. Next Mon: Christoph von Dohnányi conducts first night of Adolf

## Opera in Amsterdam/Richard Fairman

### Le nozze di Figaro

Since the advent of period instruments Mozart's comic operas have become ever more sprightly on stage. The authentic brigade has literally set the pace with faster speeds, a quicker sense of humour, a twinkle in the eye, which has made even conductors who work with conventional orchestras hurry along to keep in the running.

At least, that is usually the case. Nikolaus Harnoncourt was himself once in the vanguard of the authentic movement, but more recently has taken his standard and headed off in a direction all of his own. For the new production of *Le nozze di Figaro* at the Muziektheater in Amsterdam he has neither period instruments, nor the theatre's usual orchestra, but the Royal Concertgebouw Orchestra in the pit – a real luxury, as the lovely wind playing in the introduction showed.

Unfortunately, he squanders the glory of this situation fairly completely. Harnoncourt seems to have set out in this production with the express intention of wanting to prove a point. There is a theory that speeds in Mozart have become exaggerated over the years, the fast getting faster, the slow getting slower, and Harnoncourt is determined to do the opposite, no matter how perverse the results may be. At the very apex of its tension and excitement, where the second act finale should set the pulse racing, the music stumbled into an emasculated, low-blood-pressure jog-trot.

It may seem impossible, but for the first two acts Harnoncourt and his producer, Jürgen Flimm, actually managed to make this ever-fresh masterpiece of comic opera boring. If the musical numbers were lifeless, the recitatives were positively deathly – long gaps between every sentence, meaningful looks, pregnant silences. The second act opened with a scene in which the characters sat around on the Countess's giant white bed with long faces, sighing deeply, stretching their limbs, the very picture of a bored household party.

ing around with nothing to do all day. Whatever happened to Beaumarchais's "folle journée"?

If the remainder of the evening was better, it was no thanks to the production. Although he may have been inhibited by the pacing of the drama which was emanating from the pit, Flimm himself showed little inclination to get any comic sparkle into the action. The Act 3 sextet when Figaro learns the identity of his mother and father (Mozart's own favourite comic moment) was drawn out at tedious length. One would not want to be around when this producer was telling a joke.

The saving grace of the latter half of the evening was the greater prominence of arias in the opera's structure. Here the singers were able to dictate their own terms with some success. Olaf Bär's Count, in good voice, burst into violent anger in his Act 3 aria. Charlotte Margiono's previously

unaffected Countess found new depths in hers. Alastair Miles, asked to portray Figaro as a dolt and unflatteringly costumed, suddenly came to life late in the day with his trenchant final act solo scene.

With Iris Vermilion adding a nicely touching Cherubino, this was potentially a fine cast.

Best of all was the delightful Susanna of Isabel Rey, who worked hard from curtain up to curtain down (a long evening) to inject some spontaneity.

When she was singing "Deh vieni", stretching out limpid soprano lines over the orchestra's tenuously phrased accompaniment, the magic of Mozart's opera momentarily worked afresh.

At the end I checked the programme. Yes, it did say that we had just seen a "commedia per musica". Somebody should tell the conductor and the production team.

Further performances until May 29



Iris Vermilion and Isabel Rey

## Opera/Alastair Macaulay

### The Barber of Seville

Why is it that *The Barber of Seville*, with its strong plot, brilliant music and several hit numbers, seldom delights in the theatre? The problem lies in the plot, which almost completely lacks pathos, and which therefore requires a robust comic sense that is surprisingly rare. The characters may be *commedia dell'arte* archetypes, but they must be vivid, individual, excitable, spontaneous, Mediterranean. And Seville itself – or a slice of it – must become real.

In English National Opera's staging, however, all the cartoon detail in Tanya McCalman's sets announces "Not for real" to us. Jonathan Miller's 1987 staging tells the story as if it were a creamy period curio. And the way that, in John Alafabula's current revival, extraneous comic business has been inserted to jolly things along can be held up as an object-lesson on how not to stage comedy. Who could believe that the street in the first scene is a real street? And why, since this long scene shows us little but Count

Almaviva and Figaro, does the production do nothing to flesh them out as winning, three-dimensional characters and endear them to us?

Well, there is always the music to keep us going, and the current revival is of a decent if undistinguished order. A virus kept Della Jones – whose singing of Rossini's mezzo-soprano roles has been on ENO's house treasures for 15 years – from returning to the role of Rosina on Saturday. The Australian mezzo Fiona Janes, who replaced her, was making her London debut. She has a warm voice, and is a competent stage performer. But, like Michael Lewis's Figaro, her Rosina is just a bright-eyed stereotype, and by strict standards, both her and Lewis's coloratura is approximate.

*The Barber* can be wonderful comedy even when imperfectly voiced. But when brio, Mark Shanahan, conducting, came nearer to supplying this from the pit than anyone else onstage. This is, however, in no way a *Barber* lit up from within.

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### AMSTERDAM

Muziektheater Tonight, Thurs, Sat: Finnish National Ballet in Carolyn Carlson's *Maa Crossing the Great Waters*. Tomorrow, Fri, next Mon: Nikolaus Harnoncourt conducts Jürgen Flimm's new production of *Le nozze di Figaro*, with Olaf Bär, Charlotte Margiono, Alastair Miles and Isabel Rey (625 5455). Concertgebouw Tonight, Fri, Sun afternoon, next Mon: Graeme Jenkins conducts Netherlands Philharmonic Orchestra in works by Dvorák, Tchaikovsky and Elgar, with piano soloist Rian de Waal. Tomorrow: Teresa Berganza song recital. Sat afternoon: Hans von Koerth-Schroeder conducts Cologne Radio Symphony Orchestra and Chorus in Kage, Stravinsky and Schumann. Sun evening: Murray Perahia piano recital.

Beurs van Berlage Sat: Netherlands Chamber Choir in works by Goehr, Tallis and Bartók (627 0460).

■ ANTWERP  
ANTWERP 93



Monnaie de Bruxelles Thurs, Fri, Sat: Philippe Herreweghe conducts Collegium Vocale in Bach. Fri: Yakov Kreizberg conducts Royal Flanders Philharmonic Orchestra in Haydn, Strauss and Bartók. Sun afternoon: Ronald Zollman conducts Belgian National Orchestra in Tchaikovsky's First Piano Concerto (Jean-Claude

Yannick Nézet-Séguin). Sat: Georges Dutoit conducts Orchestre de la Suisse Romande in works by Brahms, Dvořák and Tchaikovsky.

**T**he dust is yet to settle on what Italians have called the "big bang". But the extraordinary break-up of the country's political system is beginning to yield new alliances that symbolise the struggle to restore confidence in a discredited state.

The national political realignment is taking place either within the existing parties or by their splintering and forming new associations, as politicians seek desperately to recycle themselves.

Prominent among them is Mr Mario Segni, the leader of the referendum movement on constitutional reform, who in early April broke after 16 years with the Christian Democrats. At the weekend he took the first steps towards heading a new Roman Catholic centrist party - based around the year-old reformist association, Democratic Alliance. The latter is still only a movement to test the wind in the June municipal elections.

Another who is trying to recycle his standing is Mr Giuliano Amato, the former Socialist premier, who is rethinking his previously announced with withdrawal from politics. Capitalising on his reputation as a skilful and courageous premier, he is considering forming a new social democratic formation. To the left is another grouping around the PDS. Meanwhile, both the Christian Democrat and Socialist leaderships have said that they intend to resurrect their own parties by changing their names and symbols.

Both the break-up and reformation have been held back until now because many old guard politicians blocked it. At the same time, the reformers lacked the courage to make a clean break.

The disintegration started nearly three years ago with the collapse of the old Italian Communist party and its metamorphosis into the Party of the Democratic Left (PDS). The wave of corruption scandals unearthed by magistrates since early last year has proved the biggest single catalyst in discrediting the traditional parties that have ruled Italy since the second world war.

Three events radically altered the panorama: the fall of the Amato government, the advent of a transitional administration under former governor of the Bank of Italy, Mr Carlo Azeglio Ciampi, and the outcome of the April 18-19 referendums on constitutional reform.

Italy now has a government

## A clean break at last

**Robert Graham** examines the sweeping national realignment of Italy's political landscape



Ciampi: his choice underlines bankruptcy of established politics

whose specific task is to introduce electoral reform in line with the principles laid down by the referendum. The overwhelming referendum vote ending public funding of political parties and introducing reform of the proportional representation system was a profound message of protest from the electorate.

Voters are no longer prepared to give their loyal support to parties which never bothered to prepare programmes yet managed to remain in power through unstable coalitions (the Ciampi government is the 23rd since the war). Instead they want governments with specific platforms, which are answerable to the electorate and which can be defeated at the polls. This would produce the vital change-over of power which Italy has lacked, and which arguably lies behind the consolidation of corruption.

Such elder statesmen, many now humbled, are likely to find themselves overtaken by the all-engulfing nature of the changes that are uprooting a whole political culture - and with it the dominant role of the state in the economy. The need for this "big bang" was evident in the wake of the general elections in April last year. Even then it seemed likely that Mr Segni's referendum movement would be able to gain sufficient signatures to prosper with proposals to

voters, provoked a flurry of flirtations. The most striking new political force is the populist Lombard League of Mr Umberto Bossi, which claims nearly a third of the vote in the north. Mr Bossi seems content to focus on conquering the north and playing for a devolution of power to the regions.

Few seem willing to withdraw from national politics, save those too tainted by the corruption scandals to be publicly acceptable. In the latter category are Mr Bettino Craxi, the former Socialist leader, against whom Milan magistrates are seeking to press corruption charges, and Mr Giulio Andreotti, the veteran Christian Democrat and seven times premier, whom Palermo magistrates want to question.

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reform voting for the Senate. The Amato coalition of Christian Democrats, Socialists, Social Democrats and Liberals was forced out of office because it was too identified with the "partitocracy" - the carving-up of power and the institutions of state among a corrupt party elite. Not only was the coalition undermined by losing five ministers implicated in the scandals, it also lacked the moral authority to carry out electoral reform, which all parties accepted as an essential step towards renewing the political system.

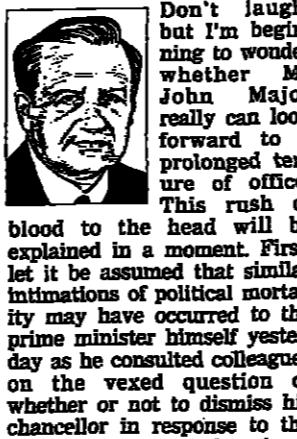
The task has fallen on Mr Ciampi, 72, the first non-parliamentarian to head a government this century. He was a choice of last resort, underlining the bankruptcy of established politics. President Oscar Luigi Scalfaro turned to his unquestioned prestige when the parties were unable to agree on anyone to perform this thankless responsibility.

Mr Ciampi nearly fell at the first hurdle when the PDS and the Greens pulled out within 10 hours of his forming a cabinet. His position remains tenuous. He has been obliged to rely upon the same slim majority as the outgoing four-party coalition of Mr Amato.

His strongest card is the fact that if he loses parliamentary support there is no alternative but immediate elections. This would be a recipe for disastrously unstable government, with imponderable consequences for economic management. The April referendum has introduced reform only for the Senate; without a balancing reform in the Chamber of Deputies, different electorate systems would apply for the two houses, which have equal powers of veto over each other.

The length of the government will depend on whether a majority in parliament believes Mr Ciampi's mandate is solely electoral reform, or if he has a broader brief to manage the economy. The former implies elections by the autumn once new rules are agreed; the latter a longer tenure, perhaps until next spring, allowing the parties to regroup.

Mr Ciampi's hand is inherently weak because of the serious splits within the parliamentary majority on which he must rely. These splits will become more evident after the municipal and regional elections in June. If he survives beyond the autumn, it would create the curious precedent of a non-politician leading a democracy through a political crisis after its politicians completely failed to do so.



Don't laugh, but I'm beginning to wonder whether Mr John Major really can look forward to a prolonged tenure of office.

This rush of blood to the head will be explained in a moment. First,

let it be assumed that similar

intimations of political mortal

ity may have occurred to the

prime minister himself yester

day as his consulted colleagues

on the vexed question of

whether or not to dismiss his

chancellor in response to the

clamour of frightened Tories.

If so, he will be aware that a

cabinet reshuffle alone will not

restore calm for long. For it is

becoming plain that a chan

cellor here or there is no longer

the deciding issue. Anyhow,

the time for Mr Norman Lam

ont to resign was after lunch

on September 16 1992, when his

previously-proclaimed policies

crumbled. There can be no glo

rious departure alone. A sack

ing, or even a transfer, might be

taken as evidence of panic.

Mr Major has been struggling

since Black Wednesday to

restore his personal authority.

In so doing, he has already

used up six or perhaps seven of

his political lives. Throwing Mr

Ciampi overboard might not be

sufficient to prevent fate

from depriving him of the rest.

So much for doleful thoughts.

The conventional wisdom,

frequently rehearsed in this space, is that the Tories will win the next general election in spite of the upsets that

have made such fools of them

since they won for a fourth

time in a row in April 1992. To

judge by most of the weekend

comment, this assumption has

survived the drubbing the gov

ernment took from the voters

last Thursday. Most of us have

also made the calculation that

Mr Major will stay as leader.

Nothing tests your faith in

the conventional wisdom more

severely than a change of

scene in London last week, the

familiar arguments held sway.

Labour remains unmodernised,

in thrall to the trade unions,

and therefore unable to count

on winning seats in the south

of England. The Liberal Dem

ocrats can neither help such a

Tory party nor attain an

overall majority on their own.

Boundary revisions will help

the Tories. The economic

recovery will favour the

incumbents at the next elec

tion. There is no obvious candi

date to replace Mr Major. To

cap it all, the Tories have three

or four years in which to

regroup themselves. If they

look like losing

the next elec

tion, they will,

of course,

choose to lose

Mr Major first.

Just a small

hop across the

water and this

perspective

changes. No

sooner had I

arrived here in

Venice for the annual confer

ence of the International Press

Institute than doubts began to

creep in. One reason is that so

many of the other representa

tives come from countries in

which traditional politicians,

or existing heads of govern

ment, have lost or are losing

popularity.

The first four

examples that spring to mind

are France, Spain, Germany

and Italy. The political uncer

tainties that prevail in Britain

are recession-driven, as in

other European democracies.

Britain's recession has been

running for longer than the

others, so its electorate is more

disenchanted. Mr Major's

favourite reverie, in which

he cannot be serious" usually

suffices to shut off contempla

tion of a Conservative defeat.

John Smith, the Labour leader,

has his own answer to these

arguments. He says he is a

patient man, playing a long

game. It is as if he wants to

believe that his recent lack

lustre parliamentary perfor

mance (which belies his repu

**Joe Rogaly**

## View from the Rialto

tation) is the product of a deliberate stratagem, which, roughly summarised, is to sit back and let the Tories tear themselves apart.

This would make sound sense, if it was accompanied by quiet backroom words designed to re-invent the Labour party. If that is happening it is very quiet indeed.

Here in Italy, a different fancy presents itself. Until very recently, the famous Italian political problems - organised crime, corruption, a multiplicity of small parties leading to weak government - seemed insoluble. Perhaps they still are. But, as the rest of the world has been witnessing with some admiration, the Italians are undergoing a bloodless revolution. The complexities are described alongside.

The cheering reminder for outsiders is that no political situation is permanent; quite surprising changes can suddenly occur. We saw that in the communist states. Now we are seeing it in western democracy.

In London this may seem like pie in the sky. The log jam in British politics seems unbreakable. The electorate holds the government in fair contempt. The Labour party has not yet earned its trust.

The likely consequence is a long period of sub-standard administration by Conservative politicians of the second rank. That is the conclusion to which you must come if you accept the conventional wisdom, as I suspect I will as soon as I get home. Yet something unpredictable may change this - the rise of a Northern League, as in Italy, or a Ross Perot, as in the US, or a sensitively modernised Lab-Lib opposition, as in so many British imaginations. If you wish to be optimistic about British politics you must believe that the people do eventually best themselves, even in the most complacent of democracies.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

### Scramble for bottom position

From Mr Roger Lyons

## FINANCIAL TIMES

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Tuesday May 11 1993

## French jam tomorrow

IT IS convenient for a new government to blame unpopular decisions on its predecessor. It is not surprising, therefore, that the new centre-right government headed by Mr Edouard Balladur should have blamed fiscal austerity on the Socialists. The tragic suicide of his predecessor, Pierre Bérégovoy, will make this approach seem more bitterly partisan even than usual. The main question, however, is whether the scale and the timing of the proposed action is warranted.

For 1993, claimed Mr Balladur yesterday, the total fiscal deficit would, if unchecked, be FF410bn or 5.8 per cent of gross domestic product. His government's intention is to limit the deficit to 4 per cent of GDP this year and bring it down to 2.5 per cent of GDP, within the Maastricht fiscal criteria, by 1997.

The government's "medium-term financial strategy" rests on tight control of public spending, which is to grow less fast than inflation in nominal terms. Meanwhile, reductions in the deficit this year will depend partly on tight control of spending, including limits on increases in public salaries, and also on an increase in the "general social contribution", a surcharge on income tax, from 1.1 to 2.4 per cent of incomes.

## Growing deficit

Mr Balladur made much of the unsustainable fiscal position he inherited. The deficit has tripled in three years, he pointed out. Meanwhile, public debt has risen 40 per cent since 1988, when he left office as finance minister, to reach a third of gross national product. In the absence of decisive action, he argued, France risks losing all margin of manoeuvre. Judged by current British fiscal standards, let alone those of the Italians, Mr Balladur protests too much. Nevertheless, recent data from the IMF show that the French general government financial deficit is only below those of Italy, the UK and (marginally) Canada among the Group of Seven leading industrial countries. The IMF also suggests that the deterioration in the French structural fiscal deficit will be 2.1 per cent of GDP between 1991 and 1993, only fractionally less than the estimated cyclical deterioration of 2.2

## Off your bike, Mr Patten

AFTER LAST week's humiliating election defeat for the government, the prime minister promised to pay more attention to the concerns of the electorate. Close to the top of Mr Major's priorities should be the fiasco over the testing of schoolchildren in England and Wales. Two opinion polls yesterday indicated that teachers who are boycotting the tests have succeeded in winning public support for their action. A compromise is urgently needed to end the threatened confusion in schools while preserving the government's aim of improving standards through regular testing.

The opinion poll results make salutary reading for ministers. One showed that 62 per cent of parents wanted this year's tests abandoned, while 51 per cent supported the teachers' boycott of the new tests. The other found that 62 per cent of all adults accepted the unions' argument that the tests are too complicated and time-consuming. Over three-quarters believed the tests had been introduced too hastily - including 63 per cent of Conservative voters.

It is not that the government has lost the basic argument over tests; both polls show support for the idea of regular testing. Mr John Patten, the education secretary, therefore seems to have pulled off a remarkable coup in uniting so many against the English tests to be introduced this summer for 14-year-olds. In addition to alienating the teachers, the parents and the general public, he has lost the support of independent schools, governors and managers, and even two of his own advisers on testing.

## Hidden agenda

Despite the breadth of opposition, Mr Patten promises to persevere with the testing timetable. He rightly accuses some opponents of having a hidden agenda which is opposed to compulsory testing. He rejects the calls of those who want the extension of testing suspended until the completion of the review of the national curriculum by Sir Ron Dearing. He says that people riding bicycles fall off if they stop pedalling, a tempting analogy but unfortunately not a pertinent one in the circumstances.

For in continuing to pedal so vigorously, Mr Patten threatens to

per cent over these years. France shows, in more modest form, the same development as the UK: a large fiscal deterioration in reaction to an exceptionally tight monetary policy.

The difference between France and the UK is that the former has only limited control over monetary policy. The soon-to-be-independent Banque de France, has managed to reduce its important interest rate five times since the new government took power, as the credibility of the party has grown. Short-term interest rate differentials *vis-à-vis* the D-Mark have more or less disappeared, while the differential on long-term bonds is less than half a percentage point.

## Question of timing

These reductions in interest rates are as much as can be expected from improved credibility. From now on lower interest rates will depend on reductions in German interest rates, which will be slow at the short end and may be slower still at the longer end. But this means that French long-term real interest rates may remain at around 5 per cent for an extended period, while short-term ones may fall only slowly from their current levels of around 5% per cent. It is little wonder that the French economy is expected to shrink, in the government's view, by 0.4 per cent this year.

The government's fiscal programme has to be judged against this bleak background. It is not whether action needs to be taken at some point, but its timing that needs to be questioned. Should the budget proposals allow the French government to lower still further, or even reverse the interest rate premiums against Germany, then they would be well timed. But should they merely tighten the fiscal grip, while the monetary one remains as severe as it is now, the government's view, to 0.4 per cent this year.

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Politics is almost always more important than economics. For the government, it may be better to impose ill-timed measures it can blame on its predecessor than well-timed ones which would be blamed on itself. For the French public, therefore, it is *rigueur* today - and more *rigueur* tomorrow.

**F**ew measures in the March Budget created as much of a rumpus as Mr Norman Lamont's proposals to reform the taxation of North Sea oil. Apart from opening up divisions within the oil industry, they raised crucial questions about how the UK should manage this important resource.

The repercussions reach parliament today with the debate on the finance bill, for which a senior backbench MP has tabled amendments intended to cushion the impact of the changes. But the government, in the person of Mr Stephen Dorrell, the financial secretary to the Treasury, who is responsible for the measure, is refusing to yield.

"I have listened to all the representations we have received, and none of them contained anything that we had not considered before the Budget," he says.

Although the debate will be about the extent to which oil companies should be allowed to set their exploration costs against their oil taxes, the real issue is how the UK should make the most of its remaining oil and gas reserves. Should they be treated as a strategic asset and exploited to the full or only as the market dictates?

Mr Lamont, the chancellor of the Exchequer, is proposing to cut the petroleum revenue tax (PRT) on existing large North Sea fields from 75 per cent to 50 per cent, and to eliminate the tax altogether on new fields. But at the same time, he wants to end oil companies' rights to set their exploration costs against their total PRT bill. The effect will be to make production from developed fields more profitable, but increase sharply the cost of exploration for companies which have been able to take advantage of the PRT offset.

In his Budget speech Mr Lamont described PRT as "increasingly anachronistic". It was introduced in 1975 at a time of surging production and high oil prices to ensure that the Exchequer got its fair share of oil profits. Today, with oil prices close to a 20-year low in real terms, there is less incentive to increase production at such a high tax rate.

The ostensible aim of the changes, therefore, is to adapt the North Sea tax regime to the requirements of a mature oil province where further large finds are unlikely and interest has shifted to making the most of developed reserves.

But the underlying motive is also to boost tax revenues. The Exchequer's earnings from the North Sea have fallen from a peak of £12.2bn in 1984-85 (more than half of it from PRT, and the rest coming from royalties and corporation tax), to only £1.85bn last year, of which a mere £50m came from PRT. Although the Treasury will lose from the cut in the PRT rate, this loss will be more than offset, it says, by the abolition of exploration allowances, leaving a net addition to tax revenues of £300m next year and £400m the year after that.

A third motive is to bring North Sea taxation in line with the government's overall approach of reducing tax rates and eliminating allowances. According to Mr Dorrell, PRT at 75 per cent is the highest rate of any tax in the country and the abolition of allowances will stop oil companies effectively exploring at the taxpayers' expense.

But in trying to boost its revenues and bring oil taxation in line with its fiscal philosophy, the Treasury actually damages the prospects for the North Sea. There is a danger that Mr Lamont will kill the incentive to explore at the very moment when the UK needs to make that extra push to find its last, difficult fields. Will oil companies reinvest the savings from lower PRT to squeeze more out of the North Sea or will they just pocket the money and spend it elsewhere? More broadly, there is the question of whether the new tax regime will handicap the UK in the increasingly competitive international market for oil company investment.

These various issues depend on how the outlook for the North Sea is viewed. Contrary to popular per-

## Tactical retreat

Worse, the boycott of the tests for 14-year-olds threatens to spread to the tests for seven-year-olds. These are now in their third year, and appear to be running smoothly after initial teething troubles. By refusing to call off the controversial tests at 14, the government risks losing the support of the moderate Association of Teachers and Lecturers and the head teachers' unions - not to mention testing advisers, governors and, of course, parents.

The most important task now facing ministers is to build a consensus on testing which can command the support of all but the most die-hard opponents of tests. It would be hard to come up with proposals for externally moderated tests which would win the support of the most militant teaching unions. But it should be possible to win back the support of the moderate Association of Teachers and Lecturers and the head teachers' unions - not to mention testing advisers, governors and, of course, parents.

It is time, therefore, for a tactical retreat on testing for 14-year-olds. Time is needed to devise less unwieldy tests confined to the aim of allowing parents to judge the performance of schools rather than providing nationwide comparisons of individual student performance. Ideally those tests would be ready for 1994, so that the testing timetable slipped by only one year. But more important than a timetable is the requirement for tests which command the support of most, if not all, of the constituencies with an interest in raising the standards of education in Britain's schools.

**UK oil tax reforms raise crucial questions about resource management, write Deborah Hargreaves and David Lascelles**

## Gamble in the North Sea

Area Project, which will cost between £1.5bn and £2bn over the next five years - was given a "significant impetus" by the new PRT rules.

But the smaller companies take a different line. Mr Francis Gugen, finance director of Amerada Hess, points out that even after the PRT cut, profit from large North Sea fields will be taxed at 71 per cent by the time corporation tax is added in. "Why invest in something with that sort of tax rate when you could invest elsewhere?" he asks. Amerada has said that it will transfer exploration out of the UK North Sea if the Budget changes go through.

Whether a flight of drill rigs out of the North Sea actually occurs depends on how the UK stacks up against other oil producing regions. Under the new regime, the rate of tax on North Sea profits would range from 33 per cent on fields exempt from PRT, to 71 per cent on fields that pay it. This is a relatively low rate by international standards (in Norway companies pay a flat 78 per cent). But the abolition of allowances will put the UK at a disadvantage to Norway which allows full tax relief for exploration and where geologists believe there are still large fields yet to be discovered.

**I**n spite of the high costs and maturity of the North Sea, a study by Wood MacKenzie, the oil analysis group in Edinburgh, found that the UK still compares well with other countries in its attractiveness for drilling. The study was completed before the PRT changes, but Wood MacKenzie believes they will not affect the appeal of the UK's oil and gas resources.

Wood MacKenzie plotted the number of commercial oil discoveries against the number of wells drilled for nine countries in three distinct regions worldwide: Indonesia, Malaysia, Philippines and Vietnam in south-east Asia; Angola, Congo and Gabon in west Africa; and Norway and the UK in the North Sea.

The analysts found that, in the past 20 years, the UK was behind only Norway in the number of commercial oil finds. But because of its increasing maturity, the UK slipped into sixth place when it was ranked on the success of wells in finding commercial oil discoveries in the past five years.

The study also compares the countries on a risk-reward basis which ranks the drilling success rate with the attractiveness of the fiscal regime. This was conducted before the PRT changes. The UK ranked joint second with the Congo after Vietnam.

But Wood MacKenzie stresses the importance of the host government's attitude to the oil industry in attracting its migratory capital. Mr David Black, an industry consultant at Wood MacKenzie, said: "One of the disappointing features of this PRT change is that the UK was always regarded by the industry as politically and fiscally stable: everyone knew how you played the game, but this has been destroyed at a stroke." Mr Black said the lack of consultation over the changes and the retrospective nature of the move had shocked the industry.

The industry still hopes that the Treasury will agree to transitional arrangements to soften the blow. But Mr Dorrell decries what he describes as "the National Coal Board culture of seeking to recover a resource regardless of the cost".

It is not in the country's interest, he says, to provide tax breaks for companies to develop oil and gas deposits which are not economic in their own right. He believes it is the country's duty to leave them in the ground for future generations to develop when technological advances or rising energy prices make them economic. He wants to change the North Sea from a low-risk, low-reward province to one where oil companies take more of the risk but also keep more of the profit if they are successful. If this results in oil being left in the ground, that is what the market thinks best, according to Mr Dorrell.

Judging by the concern shown by many backbench MPs, the public is also worried that the UK will fail to make the most of its oil assets. As much as 40 per cent of current exploration activity is being con-

ducted by companies which pay no PRT against which to offset the cost, Mr Dorrell says.

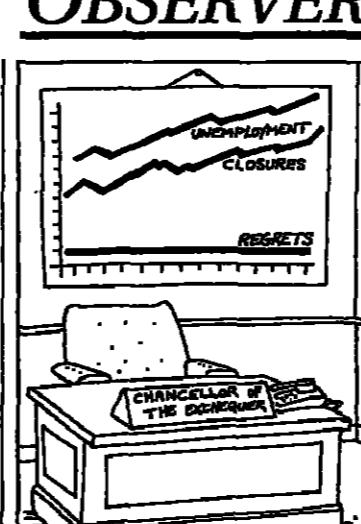
The other important uncertainty is whether the government is correct in assuming that oil companies will reinvest their PRT savings in the North Sea. Again, the oil majors are promising big benefits as development projects are accelerated to take advantage of lower PRT. Mr

**The industry still hopes that the Treasury will agree to transitional arrangements to soften the blow**

David Simon, chief executive of British Petroleum, said: "The PRT changes will bring more barrels out of the North Sea. Some projects will move up in the pecking order of priorities worldwide because of the new tax regime."

The threat of a sharp fall in exploration may have been exaggerated by independent companies who stand to lose their tax breaks. As much as 40 per cent of current exploration activity is being con-

## OBSERVER



red-blooded capitalists - Tomkins chairman Michael Moore and Bob Horton, the ex-chairman of BP.

As far as Observer is concerned, the bishop is probably the only one who can come up with a convincing answer - getting to heaven on time.

## Title fight

■ What is business success? The title of tonight's debate at The Royal Society for the Encouragement of Arts, Manufactures and Commerce, sponsored by head-hunters Saxon Bamfylde, will presumably provide the usual amount of hot air. Sir John Egan, the chief executive of BAA, and the Bishop of Oxford, are pitted against a couple of

Checkmates

■ No wonder the Labour party

wants to reform the House of Lords.

Last week, John Smith, the party leader, had to sack Lord Desai from his job as opposition economic spokesman for speaking out of turn on the merits of extending VAT.

Now Jack Straw, shadow

Environment secretary, has advised

to squash another embarrassing

initiative. Observer hears that his

independently minded mates in

the upper house had wanted to

do a deal with the Tory rebels

in the hope of defeating

ministers today during the final

stages of the bill. Labour peers were

intending not to vote, which would

have given the Tory rebels a free

run at the government.

The Commons shadow

environment minister had to point

out to them that Labour itself is

not in favour of restricting the

rights of tenants as the landlords'

lobby propose. Ministers are now

hoping that the opposition's efforts

at whipping its troops are rather

more effective than their own.

## Legal problem

■ Tony Ensor, the only casualty

of the boardroom bust-up at

Liverpool Football Club, is nowhere

near as well known as Graham

Souness, the club's embattled

manager. But his departure raises

## Fiat to meet on ethics in new approach to corruption probe

THE meeting today of the board of directors of Fiat, Italy's biggest private company, will be a more sombre occasion than that originally called to approve last year's accounts.

The gathering has been overtaken by Italy's widening political corruption scandal, in which Fiat has been pitched into the front line.

At the last count almost a dozen executives had been arrested, interrogated or briefly detained by magistrates investigating alleged kickbacks on public sector contracts or bribes to politicians or political parties.

The board has been summoned to approve a new code of business ethics, drawn up by lawyers. Incorporating an existing document on internal issues, such as conflicts of interest and insider trading, the code, modelled on similar practice at big US groups such as IBM and General Electric, will guide Fiat managers when dealing with bribery and corruption.

The magistrates' inquiries have moved steadily up the group's management ladder to embrace, most recently, two of its three top executives, excluding members of the controlling Agnelli family.

Earlier this year, Mr Francesco Paolo Mattioli, Fiat's chief financial officer, spent 28 days in Milan's San Vittore prison before being transferred to house arrest. Last month, magistrates issued a cautionary warrant against Mr

### Haig Simonian on a company hit by Italy's widening political scandal

Giorgio Garuzzo, its chief operating officer. Mr Garuzzo was placed under house arrest.

Other executives arrested or questioned by magistrates include Mr Antonio Mosconi, managing director of Fiat's Toro insurance company, Mr Riccardo Ruggeri, managing director of its New Holland farm and earth-moving equipment business, and Mr Paolo Torricelli, head of Fiat Avio's gas turbines division, who is under house arrest.

The string of arrests, most of them in the past two months, triggered Fiat's more co-operative approach towards the investigations. Last month, Fiat's lawyers contacted Milan magistrates, proposing that Mr Cesare Romiti, Fiat's chief executive, should come forward voluntarily to answer questions.

Although the magistrates denied they had done a deal with Fiat, the company's initiative has led to a temporary halt on arrests and a relatively soft reception for those executives against whom cautionary warrants have been issued and who have returned from abroad.

So far, Mr Romiti has appeared twice before the magistrates. On the last occasion, he delivered a 20-page document, and six pages of appendices, outlining political corruption. Since then, other Fiat commercial vehicles subsidiary has been implicated. Iveco has been implicated in alleged kickbacks on bus sales to the Milan council.

Mr Massimo Alimetti, Iveco's finance director, is also under house arrest in Turin.

Construction is the second sector in which Fiat has been implicated. Apart from Mr Mattioli, chairman of the group's Cogefar-Impris building unit, other executives interrogated include Ms Mosconi, who was managing director of the Fiat-Impres building unit, and Mr Enzo Papi, a former senior manager in the group.

Mr Romiti also used the occa-

sion to exhort other businessmen to adopt a similar approach. In a letter to Corriere della Sera, the Milan paper indirectly controlled by Fiat, he called on fellow executives to follow his lead, a position greeted with some sarcasm given Mr Romiti's late conversion to the cause.

The change of heart has visibly eased the tension between the magistrates and the company in the past three weeks. It has also lifted the mood within Fiat itself.

Although no one wished to be quoted, it is clear the former strategy of non-co-operation affected morale and caused strains within the company.

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However, last weekend, matters took a potential turn for the worse. In one of the press leaks which have become rife in the investigations, Panorama, a weekly news magazine, published extracts from Mr Mosconi's testimony. The report alleges that Mr Romiti knew of the foreign bank accounts in the mid-1980s, long before previously indicated.

The magazine also published a denial by Mr Romiti. However, the resurgence of doubts about the degree of Fiat's willingness to co-operate is bound to raise the temperature between magistrates and the company once more.

And it is sure to trigger renewed accusations from other leading businessmen, still in prison, that Fiat has been given preferential treatment.

A clean break at last, Page 14

## Conservatives seek ways to restore popularity after election failures

## Major prepares to reshuffle cabinet

By Ralph Atkins in London

MR JOHN MAJOR, the British prime minister, has signalled that he is prepared to respond to the slump in the government's popularity by reshuffling his cabinet in coming months.

Mr Major was warned yesterday by Sir Norman Fowler, Conservative party chairman, that he needed to restore his authority as party leader.

Later Sir Norman publicly ruled out a cabinet reshuffle within the next few days or weeks. But the prime minister's office did nothing to dispel a widespread expectation at Westminster that Mr Norman Lamont, the chancellor, will be moved in a July reshuffle.

Asked about the possibility of changes in the cabinet, a spokesman said the timing of any changes would not be affected by the party's disastrous performance in elections last week.

He said Mr Major was prepared to listen more to voters' concerns and was keen that all government policies "are geared to strengthening and broadening the economic recovery". But Mr Major appears equally determined not to be forced into panic reversals of key government policies.

A handful of Conservative MPs



Under pressure: Norman Lamont leaves Downing Street yesterday

were last night threatening to vote against the government during a parliamentary debate on the details of this year's budget, especially on the imposition of VAT on gas and electricity.

Sir Norman will use a speech to the Scottish Tory party confer-

ence tomorrow to urge the party to unite around areas of agreement - the economy, free enterprise and reform of industrial relations. Mr Major addresses the conference on Friday.

Cabinet will discuss on Thurs-

day next year's legislative pro-

gramme. It faces a long list of possible bills, many - such as on equalising male and female state retirement ages - highly controversial. A senior official said the priority now was a "sensible and popular" programme.

Mr Major wants a strong emphasis on tackling crime and increasing the competitiveness of British industry via a fresh deregulation initiative.

However, no clear consensus has emerged among ministers or backbench MPs about the best prescription for restoring party fortunes. An appeal yesterday by Mr Michael Heseltine, trade and industry secretary, for Conservatives "to keep your nerve" could not paper over divisions between left and right and between pro and anti-European factions in the party.

The admission that Tories were in a "dreadful hole", by Mr Kenneth Clarke, home secretary, gave Tory MPs licence to voice publicly the depths of their anxiety.

Mr Lamont appears to accept his only option is to try and ride out the storm. He will stress the prospects for economic recovery when he addresses the Scottish conference tomorrow. A colleague of the chancellor said: "He has got so used to these crises, it is no different from normal."

The economy is strong than it was at the time of January's surprise cut and interest rates are, of course, lower. Yesterday's consumer credit

data show the recovery is taking hold, but the balance of payments is too fragile to sustain consumer-led growth for long. If there has to be a quick political response to the Newbury and local election results, it is more likely to take the form of a cabinet reshuffle than a cut in rates.

A new chancellor would still confront old problems. Norman Lamont's last budget failed adequately to address the medium-term strains on the PSBR, while Newbury has increased the political obstacles in the way of reducing it. A further rate cut might in due course soften the blow of fiscal tightening. By steepening the yield curve, it would also facilitate the sale of gilts. But the PSBR would finally have to come under convincing control. Otherwise the markets may start to worry about the inflationary spectre and interest rates would be on their way up again.

### HDTV

Europe's electronics manufacturers have failed to excite programme makers, satellite operators or consumers with high-definition television. Yet,

judging by the negotiations in Brussels yesterday, they are still trying to

play pork barrel politics to keep their

obsolete vision of the future switched on. Both the Japanese system and HD-MAC, the European high-definition television standard, use analogue technology similar to conventional sets.

Digital HDTV technology is, however,

catching up. In the US the Federal Communications Commission is due

to select a digital standard within the

next year. Digital TV's extra capacity

will leave analogue standing. Yet Phil-



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Bundy continues to add to its network of French plants producing fluid carrying systems, making its entente with the major French car manufacturers even more cordial.

This carefully planned expansion of Bundy sites close to Citroen, Peugeot and Renault assembly plants will enable over 15 million brake and fuel lines to be supplied this year on a "just-in-time" basis, 8 times a day if necessary.

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Bundy is one of TI Group's three specialised engineering businesses, the others being Dowty and John Crane.

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## Interest rate speculation sends sterling lower

By James Blitz in London

STERLING slipped sharply against both the D-Mark and the dollar yesterday as dealers took

the view that the UK government might cut base rates again to try and improve its fortunes.

The pound closed 3 pence

down on the day at DM2.4625 and 4 cents lower at \$1.5350.

Sterling was also a full percentage point below its Friday close when measured against its exchange rate index, which tracks sterling's value against a basket of currencies. It closed last night at 79.9.

Sir Norman will use a speech to the Scottish Tory party confer-

ence tomorrow to urge the party to unite around areas of agreement - the economy, free enterprise and reform of industrial relations. Mr Major addresses the conference on Friday.

Cabinet will discuss on Thurs-

day next year's legislative pro-

gramme.

Speculation that the UK might again ease monetary policy, thus stimulating the economy, helped the FTSE 100 index of leading industrial shares to rise 36 points to close at 2,829.7.

Economic data showing a rise in consumer credit but only modest growth in producer prices

also increased hopes for inflation-free expansion in the UK economy.

The money markets, there was mild speculation that base rates could be cut by the autumn. Three-month sterling cash closed at 5% per cent from a previous close of 5 1/2% per cent.

A handful of Conservative MPs

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COMPANIES & MARKETS

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Tuesday May 11 1993

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INSIDE

**Marzotto disappoints with 8% sales fall**

Marzotto, Italy's second-biggest clothing and textile group which controls Germany's Hugo Boss, defied expectations of export growth from the weak lira. Mr Pietro Marzotto, chairman, said adjusted first-quarter sales had fallen about 8 per cent. Page 18

**Wienerberger falls 30%**

Wienerberger, the fast-growing Austrian building materials group, suffered a decline in operating profit last year - its first in more than a decade. Operating profit fell 30 per cent to Sch626m (\$66.48m). Page 18

**Ronson secures £4m deal**

Mr Gerald Ronson, chairman and chief executive of Ronson International, the UK property group finalising a £1.4bn (\$2.15bn) refinancing which will save it from receivership, has agreed a £200,000 a year salary and a five-year contract with the group's creditors. The salary is index-linked and Mr Ronson will also get 75 per cent of his annual salary paid into his pension scheme. Without inflation, the deal is worth £4.375m over five years. It has also emerged that Ronson helped Mr Ronson pay his £25 fine for his part in the Guinness affair.

**Japanese housing loan rescue**

Nomura Securities, Japan's leading securities house, and the Long Term Credit Bank of Japan are close to agreement on a ¥40bn (\$360m) bailout of Daiichi Housing Loan, which they own jointly. Page 19

**West Coast's swimming fields**



It is not uncommon for Californian farmers to apply four or five feet of water to their land in a season. Cheap water - and cheap Mexican labour - give Californian farmers an enormous economic advantage over their European cousins. Page 24

**Nissan aids Spanish unit**

Nissan, the Japanese carmaker, will inject up to Pt450m (\$150m) into Nissan Motor Iberica as part of a financial restructuring of its loss-making Spanish subsidiary. Nissan Motor Iberica lost Pt14.4bn last year. Page 20

**Stockholm rise is checked**

**Sweden**  
Aftersvärden Gen. Index 1100  
1050  
1000  
950  
900  
850  
800  
750  
700  
650  
600  
550  
500  
450  
400  
350  
300  
250  
200  
150  
100  
50  
0  
1992 1993  
Source: The Wall Street Journal

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**Chief price changes yesterday**

FRANKFURT (DM)		PARIS (F)	
Mines		Mines	600 + 11
Schwebech Lab	300 + 62	Sec General Fr	550 + 12
Sec General Fr	550 + 12	Sec General Fr	550 + 12
Skf	100 + 10	Sommer-Albert	1350 + 28
SLM	400 + 10	Polys	100 + 10
Hoffmann Fr	972 + 20	Stetech B-Say	715 + 11
Citroen	355 + 12	Stetech B-Say	1500 + 23
Panels	450 + 12	Sumitomo	250 + 10
Siemens	894 + 11	Unilever	400 + 11
Siemens	894 + 11	Unilever	400 + 11
Computer	894 + 11	Unicem	400 + 11
Electronik	5074 + 16	Sinclair	970 + 25
Johnson & Johnson	44 + 14	Total	1001 + 28
Microsite	894 + 11	Witt	640 + 28
Philip Morris	324 + 11	Witt	640 + 28
		Unilever	600 + 75
New York prices at 12.30pm			
Mines		Mines	600 + 11
Skf	894 + 11	Dulich Housing	400 + 11
Siemens	894 + 11	Sec Com	400 + 11
Computer	894 + 11	Sec Com	400 + 11
Electronik	5074 + 16	Sec Com	970 + 25
Johnson & Johnson	44 + 14	Total	1001 + 28
Microsite	894 + 11	Witt	640 + 28
Philip Morris	324 + 11	Witt	640 + 28

**Hafnia files for bankruptcy**

By Hilary Barnes  
in Copenhagen

HAFNIA Holding, which

recently controlled Denmark's

second largest insurance group,

yesterday filed for bankruptcy

with debts of about Dkr8.3bn

(\$1.03bn), making it the

country's biggest bankruptcy by a

wide margin.

The main creditors include

Den Danske Bank, and Commerzbank

of Germany with some Dkr600m.

The Danish savings bank Birk

ben, Sweden's Skandinaviska

Kreditbanka, and the Nether

lands' ABN Amro Bank are

also owed about Dkr800m, Den

mark's Unibank and Copenhagen

County are owned Dkr450m and

Dkr240m respectively.

Hafnia Holding went into pay-

ments suspension in August last

year. Its equity capital was elimi-

nated by the fall in the value of

the group's shareholdings in its

parent Danish insurer Birk

ben and Skandinaviska

Kreditbanka.

Yesterday's decision to file for

bankruptcy was taken by the

committee of inspection ap-

pointed by the Bankruptcy

Court last year. The committee

concluded that there were no

grounds for extending the pay-

ments suspension.

Mr Holger Lavesen, chairman

of Hafnia Holding, said yes-

terday that one reason why the

group could not be reconstruc-

ted was the poor international

reputation which the Nordic in-

surance industry has gained as a

result of the collapse of the two

big Danish insurance groups,

Hafnia Holding, and Uni Sto-

rebrand in Norway.

Hafnia has already sold most

of its realisable assets, including

its UK pension management

company Prolific and its Danish

insurance companies.

The latter were acquired in

March by Codan, the Danish

insurance company controlled by

Sum Alliance of the UK.

Hafnia's remaining assets are

a stake of just over 33 per cent in

Baltica Holding and 13.8 per cent

of Skandia. At the end of 1992

these shares had a value of about

Dkr2.5bn. The Baltica shares

were acquired in 1990-91 in an

attempt by Hafnia to gain con-

trol of Baltica, while the Skandia

shares were acquired in late 1991

when Hafnia and Uni Sto-rebrand

launched an unsuccessful hostile

bid for the Swedish company.</

## INTERNATIONAL COMPANIES AND FINANCE

## Wienerberger posts 30% fall in operating profits

By Ian Rodger in Zurich

WIENERBERGER, the fast growing Austrian building materials group, suffered a decline in operating profit last year - its first in more than a decade.

Operating profit fell 30 per cent to Sch1.62bn (\$56.48m) mainly because a ferro alloys subsidiary fell into loss. Net profit was 42 per cent lower at Sch1.36m. Group sales rose 11.4 per cent to Sch1.7bn.

Wienerberger shares, which have tumbled from a 1992 peak of over Sch3.500, closed down Sch3 at Sch2.865 in Vienna.

In spite of the setback, the group, in which Creditanstalt-

Bankverein has a controlling interest, is paying a 34 per cent dividend, an effective increase of 26 per cent because of the prior issue of share dividends.

Mr Erhard Schaschl, chief executive, emphasised that the core building materials businesses continued to perform well and he forecast a profit recovery in the current year.

The group's main problem stemmed from its 51 per cent owned Treibacher Chemische Werke. Treibacher, acquired in 1989, makes ferro alloys for the steel and automotive industries. The slump in demand and margins in world markets caused "a dramatic deterioration of the results which could

not be offset by rationalisation measures," the group said.

Treibacher fell from a profit of about Sch30m in 1991 to a loss of Sch18m last year. Mr Schaschl predicted it would return to profit this year as a result of cost cutting.

The property division also disappointed, with turnover down to Sch233m from Sch207m because of the postponement of the sale of a development in south Vienna.

Sales in the wall, ceiling and roofing systems division jumped 20 per cent Sch2.9bn while the piping and drainage systems business saw turnover rise more than 9 per cent to Sch2.45bn.

A total of 21m shares is being offered, with institutions paying Sch1.06 per share and the Swedish general public and employees Sch1.00.

Around 21 per cent of the company will be owned by four Swedish financial institutions, while 43 per cent will be offered to domestic and foreign investors, Celsius employees and the general public.

The remaining 11 per cent will be owned by Nobel Industries, which gained its stake in exchange for the sale of its defence electronics activities to Celsius for Sch1.55bn in February.

Celsius says it will pay a dividend for the year would be no less than 6.35p on the enlarged capital, an increase of over 21 per cent.

Tomkins share price rose 13p to 23p. Details, Page 22; Lex, Page 16

## Tomkins cuts 1,500 RHM jobs

By Richard Gourlay in London

TOMKINS, the UK conglomerate which took over Ranks Hovis McDougall last year, has cut 1,500 jobs and set up a £90m (\$132m) provision to integrate the milling, baking and grocery products group.

Giving the first glimpse of how integration was progressing, Mr Greg Hutchings, chief executive, said Ranks and the cut-throat bread baking market were exactly as Tomkins had anticipated.

He said Tomkins' preliminary results in the year to the end of May would be "in line with market expectations" and would continue a "record of above average earnings growth".

Tomkins' share price has underperformed the London market since January.

Last week it fell further amid fears that the group had underestimated the strength of the dominant bread producer, Associated British Foods, and the power of the large supermarket buyers.

Yesterday's announcement suggests there will be no end to the baking market's overcapacity and low profitability.

Mr Hutchings said yesterday that not all the provisions were to be used to reorganise milling and baking.

He said that ABF and RHM would settle down to the current "relatively satisfactory situation" in which ABF had

about 36 per cent of the bread market and RHM about 34 per cent.

"I think it will settle down to those sorts of market-share numbers for ever," Mr Hutchings said.

"If they lose money, if they make money, we make money."

The markets should not get the milling and baking division out of proportion. "This is only 8 per cent of Tomkins," he said.

Mr Hutchings said the dividend for the year would be no less than 6.35p on the enlarged capital, an increase of over 21 per cent.

Tomkins share price rose 13p to 23p. Details, Page 22; Lex, Page 16

## Portuguese supermarket bid battle

A TAKEOVER bid by Jeronimo Martins, the Portuguese food retailer, for supermarket chain Ibo-Supermercos has been contested by a minority shareholder in Ibo, Reuter reports from Lisbon.

The objection raised by a 1.9 per cent shareholder has led the Portuguese Stock Exchange Commission to suspend trading in Ibo shares on the Lisbon and Oporto stock exchanges.

Jeronimo Martins owns 51 per cent of Ibo indirectly through its wholly-owned subsidiary, Inovaco.

Jeronimo Martins, partly owned by Booker of the UK and Ahold of the Netherlands, operates 40 Pingo Doce supermarkets and the cash-and-carry chain Recheio.

Acquisition of Ibo would give Jeronimo Martins a further 53 Ibo supermarkets, seven cash-and-carry stores and three

Feira Nova hypermarkets, making it one of the country's top three supermarket chains.

Portugal's Es3.500bn (\$23.82bn) retail food industry is currently dominated by Sonae Investimentos-SGPs, running the Modelo supermarket chain, and Super Companhia Portuguesa de Supermercados, which owns the Pao de Acucar supermarkets and Jumbo hypermarkets.

At least 8.5m shares (23.2 per cent of the total) will be available to domestic and foreign institutions, although this could rise if the take-up by employees and the general public is less than 5.5m shares (19.6 per cent). The offer will run from May 17 to June 4.

The government believes Celsius will be able to take a more active part in the broader restructuring of the European defence industry if it is in private hands and has access to external risk capital.

A link with Hoechst, one of Germany's big three chemical groups, would give Schering access to a bigger market and help insulate its agro-chemical division from further losses.

The company, already in a rationalisation programme, said Hoechst had "priority" in the negotiations, adding that it had been seeking a partner for its agro-chemical division for some time.

However, Schering could not yet confirm the nature of the merger. "Maybe it might be in the form of a joint venture. But it is too early to say. We have not yet signed a letter of intent. We don't know when the talks will end," a spokesman said.

## Terms for Celsius flotation revealed

By Christopher Brown-Humes in Stockholm

In Stockholm

A VALUE of Sch2.9bn (\$396m)

was yesterday put on Celsius

Industries, Sweden's leading

defence group, when the gov-

ernment unveiled terms for

the company's privatisation.

It means the state will raise

nearly Sch2.9bn from the sale

of 75 per cent of the company,

making this the largest Swe-

dish privatisation to date. Last

year, the government raised

Sch2.1bn through an offer of

shares in SSAB, the steel

group.

A total of 21m shares is

being offered, with institu-

tions paying Sch1.06 per share

and the Swedish general pub-

lic and employees Sch1.00.

Around 21 per cent of the

company will be owned by

four Swedish financial institu-

tions, while 43 per cent will be

offered to domestic and for-

ign investors, Celsius employ-

ees and the general public.

The remaining 11 per cent

will be owned by Nobel Indus-

tries, which gained its stake in

exchange for the sale of its

defence electronics activities to

Celsius for Sch1.55bn in Febr-

uary.

Celsius says it will pay a

dividend for the year would be

no less than 6.35p on the enlarged

capital, an increase of over 21

per cent.

There is no formal allocation

for international investors,

although shares are being

marketed overseas by four

institutions - Banque Indo-

suez, Alfred Berg Fondkomis-

sion, Enskilda Securities and

Kleinwort Benson.

At least 8.5m shares (23.2 per cent of the total) will be available to domestic and foreign institutions, although this could rise if the take-up by employees and the general public is less than 5.5m shares (19.6 per cent). The offer will run from May 17 to June 4.

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## INTERNATIONAL COMPANIES AND FINANCE

## Thyssen in group bid for Klöckner-Werke steel mill

By Ariane Genillard in Bonn

THYSSEN and Krupp-Hoesch, Germany's two largest steel-producers, said yesterday they will lead a consortium of European steelmakers to take over part of the steel operations of Klöckner-Werke, the embattled German steel group.

The consortium wants to acquire the cold rolling mill in Klöckner-Werke's steel plant in Bremen.

"We will study this offer as carefully as any other. Negotiations with foreign partners have been running for some time already," Klöckner-Werke said.

The proposal depends on the success of the debt relief plan under which Klöckner-Werke hopes to write off DM4.7bn of its DM2.4bn (\$1.5bn) net debt.

The company's main creditors, including Deutsche Bank and other leading German banks, have already in principle agreed to the plan. A final meeting of creditors is scheduled for June 7.

But it may also have to consider reducing production of its hot rolling mill in Bremen to satisfy EC demands, industry analysts said.

Like the EC, Klöckner-Werke's competitors are eager to see significant production cuts made to relieve the overcapacity crisis plaguing the European steel industry.

The EC wants to make sure that significant production cuts are made by Klöckner-Werke to support the Commission's overall plan to restructure the European steel industry. Klöckner-Werke will present its restructuring deal to the EC

on Wednesday. The company plans to cut its raw steel production by 20 per cent, with a blast furnace in Bremen set for closure.

But it may also have to consider reducing production of its hot rolling mill in Bremen to satisfy EC demands, industry analysts said.

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Klöckner-Werke will present its restructuring deal to the EC

## Marriott files bond plan details

By NIKKI Tait in New York

MARRIOTT Corporation, the large lodging and food services group, yesterday filed with the Securities and Exchange Commission details of its plan to exchange existing bonds for new high-yielding debt securities, common stock and cash.

If all bondholders participate fully in the exchange offer, \$1.525bn of existing bonds would be retired.

The offer was agreed in principle with some of the group's bondholders in March.

Bondholders were upset by Marriott's plans to demerge its

main operating interests – the lodging business and food services operations – which would leave behind Marriott's property assets and the bulk of the group's \$3bn of debt.

Negotiations between Marriott and some of the larger US institutional bondholders resulted in the exchange offer plan.

However, a second group of unhappy bondholders – led by the UK's Prudential insurance group – continued to oppose the demerger plan, and so far has not agreed to the settlement offer.

Marriott, which intends to put the demerger plan to shareholders at the June 22 annual meeting, said the exchange offer required holders of 85 per cent of all relevant series of bonds and 51 per cent of each individual series to agree.

In the SEC filing, it said the new bonds would have interest rates 100 basis points higher and maturities extending about four years later than the present Marriott bonds.

Up to \$70m of Marriott common stock and up to \$104m of cash would be offered in the exchange.

## Canada halves stake in Cameco

By Bernard Simon in Toronto

THE Canadian government has halved its stake in Cameco Corporation, one of the world's biggest uranium producers, through a secondary issue of shares to the public.

A group of underwriters, led by Burns Fry and RBC Dominion Securities of Toronto, yesterday sold 5m Cameco shares to institutional and retail investors at C\$20.50 a share.

Before the sale, the shares were trading at C\$21.25 on the Toronto stock exchange.

The bulk of the shares were

sold in Canada, with European investors buying less than 10 per cent.

The sale lifts the public's stake in Cameco to 51.5 per cent from 41.9 per cent. The federal government now owns 19.2 per cent, with the remaining 38.3 per cent held by the province of Saskatchewan, where Cameco is based.

Both the federal and Saskatchewan governments aim to dispose of their entire stake by October 1995.

The response to the Cameco issue was relatively subdued compared with other share

offerings by Canadian resource companies in the past few weeks. One of the underwriters said investors appeared to be holding back, with the uranium market weak and further parcels of Cameco stock expected to come on to the market over the next year or two.

In addition to its uranium mines in northern Saskatchewan and processing facilities in Ontario, Cameco is prospecting for gold and diamonds. The company earned C\$86.4m last year on 13.8m lbs of uranium concentrates.

## Cambior sees rise in gold output

By Robert Gibbons in Montreal

CAMBIOR, the international gold producer, estimates its output will rise 75 per cent to 620,000 ounces this year, with its new Oman project in Guyana on stream.

Mr Louis Gignac, president, said gold would remain the Canadian group's top priority and estimated an average price

of US\$280 per ounce for the rest of 1993. The company would also, however, be diversifying into base metals.

Cambior, which is also a major producer of niobium, used in steel production, is spending C\$17m (US\$13.4m) on gold and base metals exploration this year, half in North America and half in Mexico and Chile.

First-quarter profit amounted to C\$876,000 or 2 cents a share, down from C\$3.9m or 13 cents a year earlier, on revenues of C\$75m against C\$44m.

Gold output rose 29 per cent to 107,000 ounces.

Mr Gignac said profits would revive in the rest of 1993 as operating costs declined and gold prices stabilised.



## BANQUE OBC - ODIER BUNGENER COURVOISIER

The Ordinary General Meeting of BANQUE OBC - ODIER BUNGENER COURVOISIER, held on May 3rd, 1993 in Paris under the chairmanship of Mr François PROPTER, began by approving the accounts as at 31 December, 1992.

Net profit is 51.18 million francs, compared with 54.68 million francs in 1991.

Net consolidated profit of the BANQUE OBC Group is 56.17 million francs as at 31/12/92, an increase of 11.7%.

Net revenue of the BANQUE OBC Group is up 6.5% to 303 million francs, compared with 284.6 million francs in 1991.

Dividend paid to shareholders in respect of 1992 is 28 million francs.

The General Meeting has registered the changes in the Bank's shareholders during the period.

SWISS VOLKSBANK (CREDIT SUISSE Group) controls more than 50% of the shares of BANQUE OBC through OMNIBUS BANCAIRE ET COMMERCIAL - OBC, the Bank's holding company, which holds more than 95% of the capital.

The capital of OMNIBUS BANCAIRE ET COMMERCIAL - OBC is held as follows:

SWISS VOLKSBANK (CREDIT SUISSE GROUP)	51.25 %
FRANÇOIS PROPTER	16.69 %
CREDIT COMMERCIAL DE FRANCE	11.52 %
COMPAGNIE GÉNÉRALE DES EAUX	10.44 %
SA FIGERONDO	10.10 %

As a result, the new Board of Directors of BANQUE OBC is as follows:

Chairman and Chief Executive Officer	Mr Jean-Marc ESPALIQUET
Mr François PROPTER	Chief Financial Officer, Compagnie Générale des Eaux
Vice Chairman	MRUERINNO represented by Mrs Sandra BEAUX-PROPTER Vice Chairman and Chief Executive Officer
Mr Michel ALEXANDRE	Mr Marcel FISLER Member of the Executive Board, SWISS VOLKSBANK
Directors	Mr Jacques FRIEMANN Chairman and Chief Executive Officer, SAGI ("Société Anonyme de Gestion Immobilière")
Mr Rolf BEELER	S.A.F.R. ("Société Anonyme Française de Réassurances") represented by Mr Daniel HEROUARD Deputy Managing Director
Vice Chairman of the Board of Directors, SWISS VOLKSBANK	Mr Philippe SARGE Deputy Manager, Banque OBC
Mr Peter BRETSCHER	Mr Alain VAUTOUR Assistant Manager, Banque OBC
Member of the Executive Board, SWISS VOLKSBANK	Mr Bernard DARTY
CRENT COMMERCIAL DE FRANCE represented by Mr Michel PENEBAU	
Chairman and Chief Executive Officer, COMPAGNIE GÉNÉRALE DES EAUX represented by Mr Stéphane RICHARD	
Financial Directorate representative	
Mr Bernard DARTY	

The results for the first quarter of 1993 are in line with general trends in 1992.

## Wall Street broker confirms job losses

By Patrick Harverson in New York

SMITH Barney Shearson, the US brokerage house created earlier this year, confirmed yesterday that it would shed between 1,200 and 1,500 jobs this year, mostly from the company's back office operations.

The lay-offs are part of a restructuring of the new company, created when Primerica, the diversified financial services group which owned Smith Barney Harris Upham, the Wall Street firm, bought American Express's Shearson brokerage unit for about \$1bn.

The merger made the new entity the second largest securities brokerage house in the US, behind Merrill Lynch, long-time industry leader.

Smith Barney Shearson, which employs 26,500, said that some staff had been notified of planned redundancies, and that the gradual process of lay-offs would probably be completed by the end of this year.

The job cuts will come in the company's back office processing and clearing operations, as well as in the administration, personnel and human resources departments.

The roughly 11,000 stockbrokers who work for Smith Barney Shearson will not be affected by the workforce reductions. In some areas, such as capital markets, research and corporate finance, the firm is said to be hiring staff.

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## Canon cuts its profit forecast as yen rises

By Michiyo Nakamoto in Tokyo

CANON, the Japanese manufacturer of cameras and office equipment, warned that profits for the current year were expected to be less than half its earlier forecast.

The company blamed the appreciation of the yen, which has risen 11 per cent this year and hit export revenues. Exports account for nearly 80 per cent of the group's sales.

Canon revised its parent company pre-tax profits forecast for the year to December 1993 to Y38bn (\$45m), from the Y77.5bn it expected in February. Sales have also been revised down, from Y1,00bn to Y1,06bn.

On a consolidated basis, Canon expects sales for the year to fall 3.5 per cent from its previous forecast of Y1,860bn to Y1,910bn.

Pre-tax profits are revised down 37 per cent from Y102bn to Y64bn.

The rise in the yen's value - from about Y125 to Y110 to the dollar - had reduced the company's expected revenues from exports by Y22bn, Canon said. It plans to deal with the impact of the yen's appreciation through price increases, cost-cutting and by transferring a larger proportion of its manufacturing to its overseas bases, although it does not intend to increase manufacturing sites outside of Japan.

## Sumitomo MI pays tax penalty

SUMITOMO Metal Industries said yesterday it had paid more than Y600m (\$5.4m) in penalty taxes to the Osaka regional tax bureau after failing to report Y101bn in taxable income between 1990 and 1992, writes Charles Leadbeater in Tokyo.

The money involved was spent on community projects in localities around the company's plants. Sumitomo said it represented tax-free social spending.

# Nissan straightens out its Spanish unit's battered balance sheet

Kevin Done examines the Japanese carmaker's plan to inject Ptas15bn in new capital

**N**ISSAN, the Japanese carmaker, is to inject up to Ptas15bn (\$132m) in new equity capital into Nissan Motor Iberica as part of a financial restructuring of its loss-making Spanish subsidiary.

The injection of an initial Ptas8bn will be announced this week, and the provision of a further Ptas8bn is expected by the end of the year.

According to Mr Kyoshi Sekiguchi, Nissan Motor Iberica managing director, a third tranche of Ptas8bn may have to be injected by Nissan in 1994 to repair its majority-owned subsidiary's battered balance sheet, if the losses cannot be stemmed this year.

Nissan Motor Iberica lost Ptas 14.4bn (\$1.25m) last year, and it is understood the losses have deepened in the first quarter of this year.

Mr Juan Sanchez, Nissan Motor Iberica executive chairman, warned that the company did not expect to return to profit before 1995.

It has plunged into loss in the midst of an ambitious five-year, Ptas150bn investment programme aimed at doubling its capacity to around 165,000 vehicles a year by 1996.

The financial problems of Nissan Motor Iberica, a two-thirds owned by Nissan Motor, could hardly have come at a worse time for the Japanese carmaker, whose finances are under heavy pressure because of falling sales in Japan.

In Europe, Nissan's operations in Spain have tended to be overshadowed by its activities in the UK, where it has invested more than £300m to establish its first European car plant - now able to produce around 300,000 cars a year.

The investment in Spain is beginning to rival the spending in the UK, however, and the Nissan group workforce of around 8,000 in Spain, including 7,200 in the Nissan Motor Iberica parent company, exceeds Nissan's UK workforce of about 5,500, including 4,600 at the Sunderland plant.

Having completed the bulk of its investment in the UK car plant, Nissan is attempting to transform the Spanish operations from a maker of outdated commercial vehicles largely for the Spanish domestic market into a producer of niche passenger vehicles to be sold across Europe.

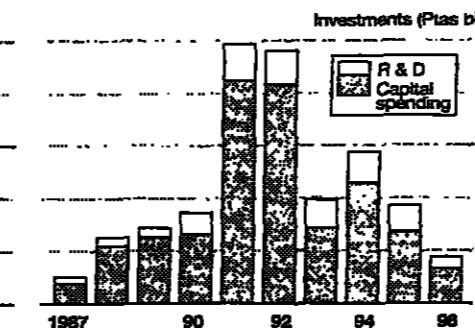
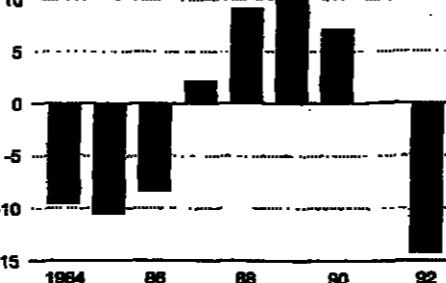
Since last year, it has launched new ranges from its main Spanish plant in Barcelona, both aimed at the fast-growing segments of the European car market.

Last autumn it unveiled the Spanish-built Nissan Serena, a 7.8 seat multi-purpose vehicle (MPV) or "people carrier", targeted to challenge vehicles such as the pioneering Renault Espace.

Now it is launching the Terrano II, a four-wheel drive li-

### Nissan Motor Iberica

Pre-tax profit / loss (Ptas billion)



even faster rate. Its presence in the Spanish car market is growing strongly, albeit from a small base. But the market is shrinking alarmingly, with new car registrations in the first four months this year a third down on last year.

"Our main objective is to expand into Europe. We cannot just concentrate on the Spanish market; we must live off a bigger volume base," says Mr Sekiguchi. "But our export markets are very tough at the moment because of falling demand and, in the short-term, our exports do not compensate for the very sharp decline in the domestic market."

In the fast-growing four-wheel drive leisure/utility segment, four of the "big six" volume carmakers in Europe - Volkswagen, Fiat, Renault and Peugeot - are still missing from the market.

While Nissan Motor Iberica has invested ambitiously in developing new models, in modernisation of its plants and in reorganisation of its manufacturing operations and sales network, its profitability has come under heavy pressure.

The losses have been caused in particular by the rapid deterioration in the Spanish domestic market. Sales of both cars and commercial vehicles has fallen sharply and Nissan Motor Iberica's profitability in a previously protected home market is being undermined.

With output of both new vehicle ranges located in Europe, Nissan has stolen a

gap in its product range. The Nissan Terrano II will be marketed as the Ford Maverick with only minor cosmetic differences.

Nissan Motor Iberica is planning to build up to 60,000 a year of the four-wheel drive vehicle by 1995, of which 22,000 will be sold to Ford.

For the first time, a vehicle engineered by a Japanese carmaker and produced in Europe will also be supplied to a long-established vehicle maker in Europe, namely Ford, for sale through Ford's network.

Ford has made repeated public attacks on the build-up of the Japanese vehicle manufacturing presence in Europe, but it was prepared to turn to Nissan to buy in a vehicle for sale under the Ford badge to cover

Diesel engines and transmis-

sions for both Serena and Terrano II are to be built in Spain, while the petrol engines for the Serena are supplied from Nissan's Sunderland plant.

Nissan Motor Iberica is planning to produce around 50,000 Serena vehicles by 1995, including a light commercial variant to be launched next year.

It is aiming to raise vehicle output to 135,000 in 1995, of which around 80 per cent would be accounted for by the two new vehicle ranges. This compares with output last year of 76,885. Of this number, only 11 per cent was accounted for by the new vehicles - in the form of initial production of the Serena.

With output of both new vehicle ranges located in Europe, Nissan has stolen a

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## China acts on treasury bonds backlog

By Delphine Nickerson  
in Beijing

first-quarter inflation of 15.7 per cent make the bonds unattractive to the public who, it seems, would rather speculate in shares.

The Ministry of Finance has extended the expiry date in the hope that bonds will be sold, but prospects are not good. Trading prices have fallen below their face value at most trading centres. The bonds were issued two months early this year in the hope they would be sold before enterprise bonds flood the market later this year.

The freeze on new debt and equity issues comes as China is making headway in establishing a regulatory framework for

its fledgling securities market and is preparing to do the same for its mushrooming futures markets.

New regulations issued last week by the state council, China's cabinet, were aimed at stiffening the country's stock market regulatory framework, pending the promulgation next year of a new national securities law.

The new rules cover nine aspects of stock market activity, including public offerings, general trading, corporate takeovers, continuous disclosure, investigation procedures and arbitration of disputes.

Last week's interim regula-

tions are also aimed at facilitating the listing of Chinese companies on overseas exchanges. Nine state enterprises are seeking listing in Hong Kong.

Publication of the new regulations caused the Shanghai index to plummet because speculators were concerned at the effect stricter supervision would have on the market's fairly lax regulatory environment.

The China Securities Regulatory Commission said the new rules were aimed at regularising the activities of China's stock market. Shanghai and Shenzhen in a Special Economic Zone, adjacent to Hong Kong.

## Singapore Technologies to float 25% of offshoot

By Kieran Cooke  
in Kuala Lumpur

STIC says it made a pre-tax profit of \$38.7m (US\$24m) in calendar 1992.

The share offer will be made on the fixed price and tender system, with an offer price in the region of Singapore 85 cents per share.

Mr Wong Kok Siew, STIC's president, said the proceeds would help the group to expand overseas.

Keppel, a Singapore conglomerate with a large stake in the island republic's shipyards, intends to list its subsidiary, Keppel Bank, on the local stock market. Keppel said details would be announced next month.

## AMGOLD

Anglo American Gold Investment Company Limited  
(Incorporated in the Republic of South Africa)  
Registration No. 05/1984/05

### Results for the year and final dividend

(R million) 31.3.93 31.3.92  
(Unaudited)

Investment income 233.4 219.9  
Interest earned less administration expenses 54.3 63.1  
Surplus on realisation of investments 15.4 -

303.1 283.0

Cost of prospecting 35.0 33.1  
Provision against investments and loans 15.0 10.0  
Grants - educational and welfare 5.5 4.4

Net income 247.6 235.5

Earnings per share - cents 1 025.2 975

Dividends - R million 247.5 235.4

- cents per share 1 025 975

interim 525 475

final 500 500

Market and directors' values of investments

Listed - market value 5 007.6 4 820.7

Unlisted - directors' valuation 288.0 206.7

Loans 74.6 65.3

5 370.2 5 092.7

Net asset value - R million 5 730.4 5 453.6

- cents per share 23 731 22 585

### DIVIDEND

Dividend No. 90 of 500 cents per share has been declared payable on Tuesday, 6 July 1993 to shareholders registered at the close of business on Friday, 28 May 1993. The register of members will be closed from Saturday, 29 May 1993 to Saturday, 12 June 1993. The full conditions relating to the dividend may be inspected at the Head office and London office of the company and at the offices of its transfer secretaries.

Registered office:  
44 Main Street  
Johannesburg 2001

19 Charterhouse Street  
London EC1N 6QP

The annual report will be posted on or about 10 June 1993



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Special Delivery Rights May 7, 1993 United Kingdom 50/50/50 United States \$1/2/25 Germany O Mark 24/28/27 Japan Yen 15/20/20  
European Currency Unit Rates May 10, 1993 United Kingdom 0.72/16.70 United States \$1.22/25.50 Germany D Mark 1.95/20.50 Japan Yen 138.32/12

Abbreviations: (a) Free rate; (b) Bank rate; (c) Commercial rate; (d) Controlled rate; (e) Economic imports; (f) Financial rate; (g) Non-commercial rate; (h) Business rate; (i) Retail rate; (j) Liquidity rate; (k) Market rate; (l) Public transmission rate; (m) Official rate; (n) Central bank rate; (o) Commodity rate; (p) Parallel rate; (q) Sale rate supplied by Bank of America, Economic Department, London Trading Centre. Enquiries 071 534 43005.

Monday, May 10, 1993.



## RHM's milling side in Tomkins' sights

By Richard Gourlay

MR GREG Hutchings, chief executive of Tomkins, yesterday gave the first details of how his Smith & Wesson handgun and bicycle conglomerate is to integrate Rank Hovis McDougall, bought last year for £355m.

Most analysts believe that for RHM to be a successful acquisition Tomkins would need to turn around the marginally profitable milling and baking division, so it was not surprising most attention has alighted on this cut-throat market.

But for observers of the bread wars that periodically hit supermarkets and currently have suppliers in a tight grip, there were only crumbs of reassurance that some of the imbalance will be removed from the market.

"We have a pretty open mind about Tomkins but still need a bit of convincing that the milling and baking industry is there to go to turn around in the short run," said Mr David

Lang, analyst at Henderson Croftswaite.

Nevertheless, Tomkins has made a start and Mr Hutchings says British Bakeries' "capacity has been brought more into line with demand". Production is now "concentrated in the efficient bakeries."

British Bakeries has closed bakeries in Croydon and Exeter and a plant at Taffs Well in Wales. Capacity has been cut at Wimblbury bakery in Birmingham and distribution depots at Liverpool and Preston have closed with Grimsby depot soon to follow.

"I do not think RHM have done a great job," Mr Hutchings says. "There is a huge amount of cost saving which we can do." He says he is not planning any price benefits - by increasing prices - but will be taking out capacity. In the five months since Tomkins took control, 7 per cent of RHM capacity had already gone.

There remains, however, the matter of the RHM challenge to ABF before Tomkins took over. "There is still a problem

of relative market share before we can see any balance returning to the industry," said Mr Lang. "They have taken a lot of market share off the market leader (ABF) who is obviously intent on getting it back."

It is a view with which Mr Hutchings does not concur.

"I think it will settle down to these sorts of market-share numbers for ever," Mr Hutchings said. "If they lose money, we lose money; if they make money, we make money." Tomkins has also recognised the value of the brands it has taken over.

It said yesterday it would be increasing the brand advertising budget by £2m over the next 12 months, a move that has reassured some food analysts who suspected Tomkins would be tempted to milk the brands.

Elsewhere Tomkins says it has accelerated the search for savings, particularly in labour costs, at Rank Hovis, the flour milling business which has been hard hit by the poor breadmaking wheat harvest.

"We have a pretty open mind about Tomkins but still need a bit of convincing that the milling and baking industry is there to go to turn around in the short run," said Mr David

## API planning third leg as profits advance by 46%

By Peter Pearce

API, the packaging group, yesterday announced a 46 per cent jump in pre-tax profits from £1.34m to £1.96m for the half year to April 3, on turnover 11 per cent higher at £22.8m.

Mr Michael Smith, group chief executive, also announced that the company would soon be adding - by acquisition - a third packaging leg to stand alongside the foil/laminates and converted film/paper products divisions.

Mr Smith said the advances were largely due to productivity increases and rises in market

ket share, rather than to any upturn within the packaging industry in particular or the UK economy in general. He added that sales by volume had climbed 14 per cent but that there had been some price erosion after winning several large accounts.

Mr Smith said the prospective new leg would be higher-tech yet - since the year-end the group has strengthened its balance sheet by £1.2m to £2m net cash.

Of API's sales some 48 per cent are abroad - 15 per cent to the US, 27 per cent to Europe and 6 per cent to the Far East.

The interim dividend is lifted to 3.35p (3.05p), covered 1.9 times by earnings of 6.4p (4.5p).

## John Wood ahead at £18.5m

By James Buxton, Scottish Correspondent

JOHN WOOD Group, the privately-owned energy contracting company based in Aberdeen, continued to expand in 1992 but at a slower rate than in the previous year.

Sales were up 17 per cent at £203.6m and pre-tax profits ahead 10 per cent at £18.5m.

Mr Ian Wood, chairman, said

the company, which claims

that trading conditions had been more testing than in 1991, with slower expansion in the North Sea where exploration companies in particular were finding life more difficult.

"We needed to draw breath a little," said Mr Wood. In 1991 turnover rose 44 per cent from £120.8m to £173.8m, and pre-tax profits jumped 78 per cent from £5.5m to £16.9m.

The company, which claims

to be the UK's largest indigenous oil and energy service company, is working closely with Shell Expo in the North Sea and last year won a five year contract worth over £150m overall from British Petroleum for design and engineering services to three North Sea fields.

The company won two large contracts for oilfield services in Kuwait where it employs 1,000 people, and invested £1.5m in workshops in the United Arab Emirates. In the US the group spent \$15m (£9.7m) on two acquisitions in the oilfield services sector.

In the non-oil sector the group invested £2m in a repair facility for gas turbines at Aberdeen and won a five year repair and maintenance contract with National Power.

Dividends shown pence per share net except where otherwise stated. <sup>10</sup>On increased capital.

### Announcement to the holders of warrants "BBC" 1990-95 issued by ABB Employee Equity B.V.

Amsterdam, Netherlands

The Annual General Meeting of shareholders of BBC Brown Boveri Ltd, Baden, Switzerland, held on May 6, 1993 has decided to

- (i) make a split (1:5) of each of its Series B Registered Shares with a nominal value of SFr 100 into 5 new Registered Shares each with a nominal value of SFr 20;
- (ii) make a split (1:5) of each of its Series A Bearer Shares with a nominal value of SFr 500 into 5 new Bearer Shares each with a nominal value of SFr 100; and
- (iii) to exchange each of its Participation Certificates with a nominal value of SFr 100 for one new Bearer Share with a nominal value of SFr 100.

As a consequence and in accordance with Condition 8 of the BBC warrants each warrant entitles the holder thereof to purchase 1.001 BBC Bearer Share with a nominal value of SFr 100 at a price of SFr 1016.20 per share. This change is effective from May 11, 1993.

May 11, 1993

ABB Employee Equity B.V.

BBC Brown Boveri Ltd

### ATLANTAS SICAV

20, BOULEVARD EMMANUEL SERVAIS

L-2535 Luxembourg

### AVIS AUX ACTIONNAIRES

Mesdemoiselles les actionnaires sont conviées par le présent avis à

L'ASSEMBLÉE GÉNÉRALE ORDINAIRE DES ACTIONNAIRES qui se tiendra au siège social à Luxembourg le 21 Mai 1993 à 14h30, avec l'ordre du jour suivant:

#### ORDRE DU JOUR

1. Rapport de gestion du Conseil d'Administration;
2. Rapport du Directeur Général;
3. Adoption des comptes de l'exercice au 31 Décembre 1992;
4. Affectation du résultat de l'exercice;
5. Décharge aux administrateurs;
6. Réélection des administrateurs sauf à l'exception de Monsieur Pierre VANSTEENKISTE (démissionnaire);
7. Nomination à la cooptation de Monsieur Geoffrey LINARD de GUERTECIN en remplacement de Monsieur Pierre VANSTEENKISTE;
8. Divers.

Les résolutions des actionnaires lors de l'Assemblée Générale Ordinaire seront votées à une majorité simple des actionnaires présents et volontaires.

Chaque action a un droit de vote.

Tous actionnaires peuvent voter par mandatulaire.

Pour la société,

BANQUE DE GESTION EDMOND DE ROTHSCHILD LUXEMBOURG

20, BOULEVARD EMMANUEL SERVAIS

L-2535 LUXEMBOURG

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Published from 1980 to 1982

Periods for Trading

1983 to 1985

Periods for Trading

1986 to 1988

Periods for Trading

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Shares gain 5p as company notes signs of improvement in the economy

## Cleaning side behind fall at Sketchley

By Angus Foster

**SKETCHLEY**, the cleaning and textile rental company, yesterday confirmed that profits fell last year and said it has started a "massive discounting campaign" to try to lift turnover at its 465 dry cleaning stores.

Pre-tax profits fell from £6.02m to £3.1m in the year to April 2 due to recession. The fall, which included exceptional costs of £1.65m, was expected. Last month Sketchley warned that second half trading in its dry cleaning division had been poor. At the interim stage the company reported flat profits of £3.1m.

Sketchley's share price gained 5p to 97p after Mr David Davies, chairman, noted signs of improvement in the economy. "Any sustained recovery will be felt relatively quickly by our divisions," he said.

Turnover fell to £104m (£107m). Operating profits dropped sharply from £8.64m to £3.8m mainly because the dry cleaning division turned from a trading profit of £1.76m to a

loss of £198,000. The company said the division returned to profit last month. The discounting campaign, which meant price cuts of 30 per cent or more, had started well, according to Mr John Richardson, joint deputy chairman.

The textile services division was helped by winning new contracts and made operating profits of £5.43m (£5.53m).

Interest costs fell to £1.07m (£1.62m). The company continued to repay borrowings, which fell to £5.83m (£11.9m), and gearing dropped from 31 per cent to 18 per cent.

The exceptional charge stemmed from a provision on an interest rate swap agreement which was entered into in 1988, before the present management took charge.

Earnings fell from 7.8p to 4.8p or 6.5p without the exceptional. The company is recommending a maintained final dividend of 2p to make an unchanged total of 3p.

### COMMENT

Three years after saving Sketchley, Mr Richardson and



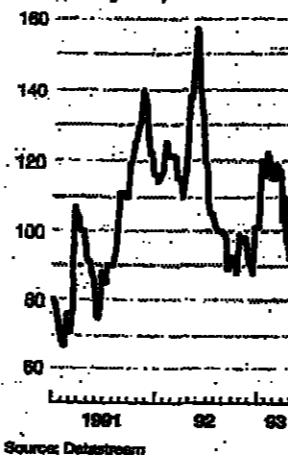
Tony Andrews, joint deputy chairman

his fellow deputy chairman, Mr Tony Bloom, show a new determination, and perhaps impatience, to get the business moving. Price cutting, set to continue to the year end, is a calculated risk which needs large volume increases or margins will suffer. Meanwhile Mr Richardson said his institutions are ready to back a large

acquisition and said a £20m or upwards target would be suitable. Both are familiar with managing larger companies, and acquisitions are likely to stay from the textile services sector. The City, apparently, is supportive. Mr Richardson said his institutions are ready to back a large

### Sketchley

Share price (pence)



Source: Datastream

takeover, as long as it makes sense. Smaller shareholders will doubtless show similar circumspection, especially since it is likely to herald a rights issue. Profits this year of £5m put the shares on 14 times. Until the future is clearer, that rating is about right.

**Clark**  
rules out  
'witch hunt'  
of directors

By Maggie Urry

**C&J CLARK**, whose shareholders narrowly defeated the proposal to sell to Berisford at a special meeting last Friday, said yesterday there would be "no witch hunt" of directors.

Seven of the 11 directors, including all the executives, had recommended shareholders to sell to Berisford.

Mr Walter Dickson, chairman of Clark, has gone on holiday to Barbados for two weeks. He said on Friday he would be "considering his position" following the vote. Some shareholders had attempted to oust Mr Dickson at a meeting last October, at which the board was given a mandate to seek a bidder for the group.

Speculation was that Mr Roger Pedder, a non-executive director who had neither recommended nor opposed the sale originally, but who came out against the deal on Friday, might become chairman if Mr Dickson left.

At the meeting a shareholder asked Mr Lance Clark, also a non-executive director, who was a leading opponent to the sale, if he would continue to support Mr Dickson as chairman if the resolution was defeated. He refused to give that assurance.

**Berisford** in black and reaffirms acquisition stance

By Maggie Urry

**BERISFORD** International yesterday reported a return to profits and pledged to continue its search for acquisitions despite being turned down last week as a suitor for C&J Clark, the shoe company.

Mr Alan Bowkett, chief executive, said the group was assessing four possible deals, mainly acquisitions of subsidiaries of larger companies.

Mr Bowkett said Berisford was "seeking friendly transactions" but then quipped a hostile bid would be a piece of cake after this.

Berisford is understood to be considering claiming in costs, amounting to less than £1m, for the abortive £124m bid from Clark.

Mr John Slater, chairman, said the property and agriculture group would "continue to pursue with undiminished enthusiasm opportunities for our management team to develop a broadly based industrial holding company".

He said Berisford was disappointed not to have the chance "to effect the substantial improvement in performance that we believe we could have enabled Clark to implement".

Berisford wished Clark well "in resolving the substantial issues facing them".

Berisford shares returned

from suspension and closed unchanged at 128p.

The group reported a £400,000 pre-tax profit for the six months to end-March, compared to a loss of £5.4m which was after substantial provisions.

However, the outcome included a £2.1m gain on the sale of the stake in Hunter Saphir.

No new provisions were needed, Mr Slater said, and the group "is now on a firm financial footing and ready to move forward again".

At the half year end, Berisford had net cash of £3.2m (debt £15m) at the last year end. At its peak in 1990 debt was £1.2m.

Turnover fell from £103.1m to £27.3m, although the fall in sales from continuing operations was from £27.4m.

The loss from continuing operations was £1.5m (£1.2m) as the agriculture interests suffered a drop in cotton sales and the engineering subsidiary experienced a price squeeze from motor industry customers.

Earnings per share were 0.3p (losses of 5.8p restored for the 5-for-1 share consolidation and the use of FRS 3).

There is no interim dividend. Berisford had paid a dividend in respect of the year covering 1988-89.

## Prowting loses £4.87m after land provisions

By Paul Taylor

THE NEED for further provisions against its land holdings pushed Prowting, the housebuilder, into pre-tax losses for the second consecutive year.

After a £4.93m (£2.4m) exceptional provision the group reported pre-tax losses of £4.87m in the year to February 28, compared to £17.7m on turnover down by 4 per cent from £36.4m to £35.5m.

Mr Terry Roydon, chief executive, expressed confidence that this would be the last write-down and said "as 1993 progresses it is clear that the long,

debilitating recession in our industry is coming to an end".

Losses per share were 7.9p (18.8p). As foreshadowed in November, the group is cutting the total dividend to 3.4p (5p) with a second interim dividend of 1.7p, which was paid in April before the Budget tax changes came into effect.

Before the exceptional profits were £8.000, against 24.71m, reflecting higher interest charges of £4.03m (£3.82m) and lower-priced house sales.

The land bank includes 5,056 plots with planning permission or zoned for residential use, equivalent to more than

gearing of 48 per cent.

The number of units sold increased slightly from 278 to 290, but the average price fell from £103,000 to £88,000. House prices generally fell by about 8 per cent and there was a move towards first time buyers who made up 30 per cent of sales against 23 per cent in the previous year.

As a result gross profits fell to £6.78m (£12m). Administrative expenses were cut to £3.1m (£3.4m) leaving operating profits at £3.87m (£2.37m).

The land bank includes 5,056 plots with planning permission or zoned for residential use, equivalent to more than

15 years supply at current building rates. After taking account of the necessary write-downs the average book cost per plot was £11,500, down from £17,500 before the provisions of the last two years.

Commenting upon the outlook Mr Roydon said the recovery in house sales was patchy and confidence remained fragile.

However, he added: "Barring any new economic setbacks I am confident that sales volumes should show a significant upturn for the year as a whole compared with the depressed levels of the last few years."

## CLS contracts help Sidlaw maintain mid-term outcome

By Andrew Solter

**SIDLAW GROUP**, the oil services, packaging and textiles combine, reported flat pre-tax profits of £4.6m in the six months to March 31, in spite of a jump in turnover from £45m to £71.5m.

Sales benefited from a new £22.7m marine services contract to charter and manage standby and supply vessels for BP and Conoco.

The deal did not contribute any profits, but it is an important part of the group's strategy of developing Contract Logistics Services contracts, which involve managing the supply chain to North Sea operators.

The group said it would try to achieve further cost savings for its customers and could

rent out surplus deck space on the vessels.

Disregarding the new contract, oil services sales were marginally ahead at £15.6m (£15.4m). Operating profits improved to £3.00m (£2.78m), on the back of a higher contribution from the CLS contracts.

Activity was affected by lower levels of drilling and hook-up support work, and by several weeks of bad weather. The division also absorbed start-up costs for Supplylink, a joint venture set up to offer CLS to the oil industry internationally.

On the packaging side the operating profits were flat at £2m on sales of £50.9m (£51.6m).

Falcon Packaging was integrated into the division, but recession continued to squeeze

### NEWS DIGEST

That compared with a loss, on an FRS 3 basis, of £1.8m for the previous nine month period.

Turnover from continuing operations amounted to £21.7m (£14.2m), of which £15.6m (£10.6m) was attributable to the UK and £5.1m (£3.6m) to Australia.

There was a loss of £1.47m at the operating level, against £809,000. UK operations recorded a deficit of £1.45m (£1.00m), while Australasia produced profits of £16,000 (losses of £109,000); interest payable amounted to £213,000 (£585,000) and exceptional losses £153,000 (£407,000).

Losses per share, on the enlarged capital following a refinancing in October 1991, amounted to 1.08p (2.6p).

Mr Anthony Martin, chairman, said that during the first quarter had seen a continued improvement in temporary business, but the permanent recruitment market remained depressed. Nonetheless, he said results for the first quarter were ahead of the comparable period of last year.

### Unigroup offshoot valued at £24m

Unigroup, the timber and building materials group, announced that the subscription price for flotation of its Malaysian subsidiary in the UK and £5.1m (£3.6m) to Australia.

The subsidiary, Golden Pharo, will be offering 35 per cent of its capital to Malaysian institutional and private investors.

Unigroup will retain 60 per cent, worth some £14m at the flotation price.

Mr Jerry Owen, chief executive of Unigroup, said the flotation provided both companies with valuable cash injections which will substantially reduce borrowings and strengthen the underlying value of the group.

### Goldsmiths back in black with £48,000

Goldsmiths Group, the specialist jewellery and watch retailer, returned to profit over the 12 months to February 27 with a modest £48,000 pre-tax.

The outcome compared with losses last time of £1.25m.

Profits at the trading level, however, expanded 32 per cent to £1.91m (£592,000). Interest charges were slightly reduced at £1.83m (£1.97m). Gearing was maintained at 108 per cent.

The group has capped £12m of its debt at 6.5 per cent for two years. "This will allow us to concentrate on maximising trading profit" said Mr Jurek Piesecki, chairman.

Turnover edged up 6 per cent to £42.5m helped by a stable market over Christmas; the year saw eight branches closed and seven new outlets, including two relocations, opened.

The previous company reported a pre-tax loss of £75,000 for the 12 months to January 31 1992.

Exophonics leave Pex £908,000 in red

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Exophonics leave Pex £908,000 in red

Exophonics Group, the specialist

## IBS raising £752,000 via share issue

By Paul Cheshire, Midlands Correspondent

IBS has completed a deal, announced on March 2, with Lilly Industries for the transfer of its US-based liquid industrial coatings business in exchange for an undisclosed cash sum and Lilly's coatings business.

The acquired business will broaden IBS's existing position in the North American can coatings sector, and continues its operations on supporting its decorative, auto refinish and packaging coatings businesses worldwide.

The subsidiary, Golden Pharo, will be offering 35 per cent of its capital to Malaysian institutional and private investors.

Unigroup will retain 60 per cent, worth some £14m at the flotation price.

After the issue and flotation, Mr Haslingame will hold over 60 per cent of the equity, but has immediate access only to 16 per cent. The rest of his holding will be held in escrow, its release to him dependent on meeting performance targets.

In the year to last October, IBS suffered a pre-tax loss of £131,000 but the offer prospectus forecasts pre-tax profits for the year ended May 1994 of £220,000 on turnover of £1.1m.

Funds raised from the issue will be used to bolster IBS's technical base, now dependent on Wolverhampton University, and expand its market both through licensing agreements and joint ventures and direct sales of its products and expertise.

IBS plans eventually to float its US subsidiary on Nasdaq.

## Notice of Meetings

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Incorporated with limited liability in the Republic of France

Share Capital: FF637,875,310

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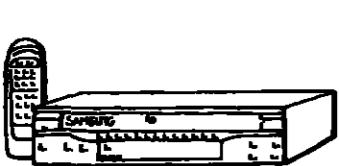
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## AMERICA

# US markets stronger on short-covering

### Wall Street

THE US stock markets broke out of their four-day slump yesterday as a burst of short-covering by dealers at the opening sparked a round of early buying, writes Patrick Harverson in New York.

At 1pm, the Dow Jones Industrial Average was up 27.13 at 3,464.32. The more broadly based Standard & Poor's 500 was up 2.65 points at 444.66, while the Amex composite was up 1.34 at 427.40, and the Nasdaq composite up 1.98 at 633.42. Trading volume on the NYSE was 126 million shares by 1pm.

The week opened with investor sentiment still subdued amid growing concern about the economy, but there was some good news from Europe, where the existence of a fragile ceasefire in Bosnia reduced the likelihood that President Clinton would order an immediate military intervention in the region by US-led UN forces. Last week, analysts attributed some of the softness in markets to concern that US troops would soon become enmeshed in the Yugoslav civil war.

Political factors aside, and in the absence of fresh economic data, the markets yesterday were primarily hostage to technical forces.

At the opening, dealers bought stocks to cover recently-established short positions, both in the underlying cash and futures markets. This lifted prices sharply in the first hour, and persuaded investors to join in the buying, allowing the markets to gain some momentum for the first time in a while.

Gains were noticeable in several sectors that had fared poorly last week. Airline stocks rallied. AMR, parent of American, firmed 1% to \$68.40. UAL added 1% to \$137.3%. Delta rose 3% to \$57.4% and USAir gained 3% at \$21.7%.

There was a similar pattern

to trading in drug stocks, which also recovered from recent losses. Johnson & Johnson rose 3% to \$44. Bristol-Myers Squibb added 3% to \$37.5% and Pfizer rose 3% to \$69.4%.

Eastman Kodak rose 1% to \$50.90 after two brokerage houses, Merrill Lynch and Wertheim Schroder, raised their ratings on the stock, apparently in anticipation of the company's end of the monthly trading account. The Comit index shed 10.46 or 1.9 per cent to \$52.82.

Some investors were also disappointed not to have seen a 1% point cut in the discount rate from its current 11 per cent in response to the continuing strength of the lira and Friday's confidence vote victory for Prime Minister Carlo Azeglio Ciampi.

Some cyclical stocks were in demand, notably Caterpillar, up 5.1% to \$89.75, General Electric, 5% firmer at \$94.40 and Minnesota Mining & Manufacturing, up 3% to \$15.15.

Philip Morris, which rose

last week on the news that rival tobacco manufacturer RJR Nabisco was discontinuing price cuts on its discount brands, made further strides, rising another 1% to \$25.4% in volume of 3.2m shares.

On the Nasdaq market, Microsoft rose 2% to \$86.40 after brokerage firm Alex Brown made positive comments on the company.

### Canada

TORONTO shares were mixed in midday trading, with weakness in the paper and forestry sector offset by strength in gold issues, which continued to rally on higher gold prices. The TSE 300 index eased 1.85 to 3,777.21.

Noranda, the most active issue at midday, rose 0.3% to C\$20.40. The financial services sector was off 1.61 to 2,910.08, with Scotiabank down 0.3% to C\$25.4.

### SOUTH AFRICA

GOLD's failure to recapture weekend losses and a generally poor outlook for industrials further depressed sentiment. The golds index shed 2.2, or 1.5 per cent, to 1,461, industrials 34 to 4,364 and the overall index 24 to 3,747.

### EUROPE

# Milan sheds 1.9% on Fiat, Generali weakness

BOURSES made a restrained start to the week with the outcome of the Danish referendum on Maastricht continuing to weigh on some investors, writes Our Markets Staff.

MILAN was hit by weak Fiat and Generali stocks and technical selling ahead of tomorrow's expiry of monthly options contracts and Friday's end of the monthly trading account. The Comit index shed 10.46 or 1.9 per cent to \$52.82.

Some investors were also disappointed not to have seen a 1% point cut in the discount rate from its current 11 per cent in response to the continuing strength of the lira and Friday's confidence vote victory for Prime Minister Carlo Azeglio Ciampi.

However, Mr Nicholas Potter of Credito Italiano International in London believed that the new government would need to make progress on its additional fiscal package before the Bank of Italy would move.

Fiat continued to be hit by

last week's poor April car sales data and fears of a dividend cut. The shares fell 1.27 to 116.30 before easing to 116.30 after hours.

Generali dipped 1.00 to settle at 137.50 and then slipped to 137.95 after-hours as analysts sought clarification of the complex Alleanza rights issue, announced late on Friday, before concluding that it would not be unfavourable for shareholders. Alleanza fell 1.67 to 117.05.

FRANKFURT closed marginally lower amid thin volume after early selling tested the 1,600 level. The DAX index closed down 2.88 to 1,609.03 after hitting a low 1,600.73 in turnover of DM6.3bn.

Most stocks fell in line with the index. Commerzbank, however, plunged DM15 or 5.1 per cent, to DM277 on worries over rates behind a 16.5 rise in the SMI index to 2,179.1.

Trading centred on UBS

bearers, SF6 higher at SF733 and Roche certificates, SF70 ahead at SF74.50.

CS Holding added SF50 to

### FT-SE Actuaries Share Indices

May 10.	THE EUROPEAN SERIES						May 10.	
	Open	10.30	11.00	12.00	13.00	14.00	15.00	Close
FT-SE Eurotrack 100	1135.03	1139.39	1139.82	1142.12	1142.43	1141.46	1142.74	1142.74
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